2 (10.00 am)

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- 3 LADY SMITH: Good morning and welcome back to oral evidence
- 4 in our foster care and boarding-out case study, as we
- 5 return to Local Authority evidence and move this morning
- 6 to Perth and Kinross as planned, yes?
- 7 MS INNES: Yes, my Lady. The witness, Jacquie Pepper, is
- 8 here.
- 9 LADY SMITH: Thank you.
- 10 Jacquie Pepper (sworn)
- 11 LADY SMITH: Before we begin, help me with this. How would
- 12 you like me to address you? Would you like me to use
- 13 your first name --
- 14 A. Yes, that's perfectly fine, thanks, my Lady.
- 15 LADY SMITH: Is that alright, Jacquie?
- 16 The red folder has documents in which no doubt
- 17 you'll recognise, they come from your council, and thank
- 18 you for the help we've been given in getting those here.
- 19 But also we'll bring documents up on screen as we go
- 20 through your evidence and you might find it useful to
- 21 use either the screen versions or the folder versions,
- 22 whichever works.
- Otherwise, if you have any questions or queries,
- 24 please speak up, don't hesitate to ask, or if there's
- 25 anything else I can do to help you give your evidence as

- 1 clearly and comfortably as you can. Please don't worry
- 2 about it, and I know there's an awful lot of material
- 3 you've given us and this isn't an oral examination.
- 4 It's rather what we hope will be a constructive
- 5 discussion that will further our learning and mine what
- 6 nuggets you can give us and help us with.
- 7 I usually take a break at about 11.30, but if you
- 8 want a break at any other time, just say, would you?
- 9 A. Yes, thank you very much, my Lady.
- 10 LADY SMITH: Very well. If you're ready, I'll hand over to
- 11 Ms Innes and she'll take it from there. Thank you.
- 12 Questions from Ms Innes
- 13 MS INNES: Good morning, Jacquie. Could I start by asking
- 14 you your date of birth, please?
- 15 A. My date of birth is 1962.
- 16 Q. You've provided the Inquiry with a copy of your CV and
- in that you tell us that you qualified as a social
- 18 worker in 1986?
- 19 A. That's correct.
- 20 Q. You commenced work that year as a social worker I think
- 21 with Strathclyde Regional Council as a generic social
- 22 worker and then I think you moved from there to Wales?
- 23 A. I did, yes.
- 24 Q. And you worked in Wales from March 1991 to April 1999;
- 25 is that right?

- 1 A. 1998, actually.
- 2 Q. 1998, okay. Then you spent a period in -- I think you
- 3 were briefly in Scottish Borders?
- 4 A. That's correct.
- 5 Q. Again working as, at that time, a senior social worker?
- 6 A. Yes.
- 7 Q. And that was in children and families?
- 8 A. Yes, that's correct.
- 9 Q. In September 1999 you tell us that you moved to the City
- 10 of Edinburgh Council and you were a Senior Officer
- 11 Childcare Partnership I think was your job title?
- 12 A. Yes.
- 13 Q. You were lead officer for a specific project; is that
- 14 right?
- 15 A. It was in relation to the Child Care Strategy as in
- 16 children's care, not -- care as in out-of-school care or
- 17 childminding --
- 18 Q. Yes.
- 19 A. -- and also the sure start programme, yes.
- 20 Q. Then in March 2003 you moved to the Care Commission and
- 21 you worked there as a team manager until August 2005?
- 22 A. Yes.
- 23 Q. In that role you say that you managed registration and
- 24 inspection of all care services, so it was a variety of
- 25 care services at that time?

- 1 A. That's correct. That's the way it was organised at that
- 2 point.
- 3 Q. Then you moved to Her Majesty's Inspectorate of
- 4 Education?
- 5 A. Yes.
- 6 Q. Working as an inspector up until April 2011.
- 7 Then from there you moved to the Care Inspectorate.
- 8 A. Mm-hmm.
- 9 Q. Where you worked initially as a senior inspector and
- 10 then as Head of Inspection for Chidlren's Services and
- 11 Criminal Justice?
- 12 A. Yes, that's correct.
- 13 Q. In June 2014 you moved to Perth and Kinross Council; is
- 14 that right?
- 15 A. I did.
- 16 Q. I think you've held various roles since moving to Perth
- 17 and Kinross Council. Initially you were Head of
- 18 Services for Children, Young People and Families?
- 19 A. Yes.
- 20 Q. Then in May 2017 you became Chief Social Work Officer,
- 21 which you still are?
- 22 A. Yes.
- 23 Q. Although your job has changed?
- 24 A. Yes.
- 25 Q. May 2018 you were Deputy Director of Education and

- 1 Children's Services, and then earlier this year you
- 2 became Chief Officer of Integrated Health and Social
- 3 Care?
- 4 A. That's correct.
- 5 Q. If I can move now to the response that Perth and Kinross
- 6 Council provided to the Inquiry, obviously you were
- 7 working with Perth and Kinross Council over the period
- 8 that the response to the Section 21 notice was being
- 9 prepared --
- 10 A. Yes.
- 11 Q. -- and subsequently. In relation to the preparation of
- the response, were you involved in that? Did you head
- 13 that up, for example?
- 14 A. Yes, thanks. We established a steering group of various
- 15 staff with various responsibilities and I led that
- 16 steering group and led the response to the Inquiry.
- 17 Q. We'll come in a moment to look at the methodology that
- 18 you deployed, but if we look at what's on the screen in
- front of us just now at PKC-000000035 and question 1.1,
- 20 we can see there that Perth and Kinross has obviously
- 21 been in existence since April 1996. Prior to that it
- 22 formed part of Tayside Regional Council and in the early
- 23 period, so prior to 1975, the relevant social work
- 24 functions were split between Perth Town Council, Burgh
- 25 Councils and Perth and Kinross Combined County Council?

- 1 A. Yes.
- 2 Q. Those were the authorities that were in place prior to
- 3 1975?
- 4 A. Yes, that's correct.
- 5 Q. If we can look, please, at another document in which you
- 6 set out the methodology that you adopted, so it's
- 7 PKC-000000121 and here you're addressing questions posed
- 8 by the Inquiry in relation to the methodology of case
- 9 file review that you carried out?
- 10 A. Yes.
- 11 Q. I wonder if you can tell us how you went about that?
- 12 A. Thank you very much. Yes, all our social work records
- 13 for the period in question were contained within our
- 14 electronic social care management system called SWIFT.
- And you'll see there that because these were scanned in
- 16 a project that took place in 2015, those handwritten or
- 17 typed documents were scanned into our electronic records
- 18 and we were aware that some -- or the paper files
- 19 relating to the Inquiry were destroyed at the point of
- 20 the completion of that project.
- 21 So we embarked upon a search of those records and
- 22 you'll see from our submissions that we screened all
- 23 available records for children who had been in foster
- 24 care, and that was over 2,700 records, and we also
- 25 established the records in relation to known foster

- carers for the period as well.
- 2 So the methodology that we deployed was engaging
- 3 staff -- current staff with familiarity with our
- 4 electronic system in a search ... in a stage 1 search of
- 5 screening all of those records, and that was to screen
- 6 in, if you like, content within those records that
- 7 related to allegations of abuse in those foster care
- 8 settings.
- 9 Q. Okay, so if we look at stage 1 at the moment, you
- 10 provided us with some documents which were the
- 11 instructions I think that were given to staff involved
- in this so if we can look, please, at PKC-000000124,
- 13 first of all. The first couple of pages set out
- 14 a process how the person would access the files. If we
- go on to page 2 in the bottom part of the page it talks
- 16 about what the file readers should do at the time of
- 17 accessing the documents?
- 18 A. Yeah.
- 19 Q. At the bottom of the page it refers to keywords you may
- 20 wish to search on?
- 21 A. Yes.
- 22 Q. We'll come back to that in a moment.
- Then if we go on to the top of the next page, you
- 24 underline that the reader is looking for evidence that
- 25 the child or young person was abused or alleged to have

- been abused by the carer or foster carer. Nothing else
- 2 at this stage. And you say remember it's about abuse in
- 3 foster care --
- 4 A. Yes.
- 5 Q. -- it's not other issues that they should be
- 6 highlighting.
- 7 A. Mm.
- 8 Q. If we scroll down below, there's reference to a template
- 9 and then it says that the following information should
- 10 be recorded?
- 11 A. Yes.
- 12 Q. Date of allegation, details of allegation,
- de-registration information and anything other relevant,
- 14 and then once that was done it would be passed to
- 15 Margaret Steel, who I assume is maybe a team leader?
- 16 A. Margaret's our Business Resources Manager, yes.
- 17 Q. Then there's an instruction that if there was any doubt
- 18 as to what the person was reading or interpreting --
- 19 A. Yes.
- 20 Q. -- then that should be escalated?
- 21 A. Yeah.
- 22 Q. If there were any questions.
- 23 If I can go to PKC-000000127, this is the list of
- 24 words that you gave, if we scroll down a little we can
- 25 see the list that you suggested. So various words like

- "abuse", "assault", "court", "complaints".
- 2 A. Yeah.
- 3 Q. "Charges" or "charged". So a variety of different words
- 4 there that --
- 5 A. Yes.
- 6 Q. -- the file readers were to search through.
- 7 At stage 1 do you know were the readers relying
- 8 solely on this electronic search as a first scan?
- 9 A. Yes, because all our documentation's on that system.
- 10 Q. Okay. Sometimes it can be quite difficult to have
- 11 an effective electronic search of a document --
- 12 A. Yes.
- 13 Q. -- if there's handwritten documents within the files,
- 14 for example.
- 15 A. Yes, I think we or appropriate staff trialled this as
- a method to see its efficacy, but I think we acknowledge
- 17 that there will be situations where some of the
- 18 handwritten documentation or even typed documentation
- may not be as clear as we might hope and that therefore
- 20 some things may not have the clarity in the scan
- 21 document that they may have in the electronic means by
- 22 which we record information now.
- 23 Q. So that was your first screen?
- 24 A. Yes.
- 25 Q. I think the file readers were to complete a template

- following that screen, whether it was a child's file or
- 2 a foster carer file?
- 3 A. Mm-hmm.
- 4 Q. Then you went to another stage and if we could look,
- 5 please, at PKC-000000128, we see there that there's
- a further template, which I understand to be the
- 7 template that was used at the second stage. Can you
- 8 tell us what was happening at the second stage of
- 9 review?
- 10 A. Can I just refer you to stage 3, because if there was
- any positive identification at that initial screening
- 12 process then those cases would be considered for
- 13 a fuller review and that review would have been
- 14 undertaken by professional staff, either existing staff
- 15 with social work qualifications or recently retired
- 16 staff that we drafted in to complete that exercise.
- 17 Q. Okay. So which files went to stage 2 and what did that
- 18 involve?
- 19 A. Stage 2, we carried out an exercise -- we originally had
- 20 intended to sample 200 children at stage 2, because
- 21 stage 2 was much more about -- less of a focus on
- 22 allegations of abuse but much more on the practice in
- 23 relation to foster care and the practices across the
- 24 time frame in terms of all of the questions around
- 25 culture, ethos, the nurture and care that children were

- 1 receiving, so it was for that intention.
- 2 Q. So that was a separate exercise?
- 3 A. Yes.
- 4 Q. I think you said you intended to sample 200 children's
- 5 files?
- 6 A. Yes.
- 7 Q. But I think that you tell us in your response that you
- 8 ended up being able to look at 100 I think before
- 9 lockdown?
- 10 A. That's correct.
- 11 Q. If we move to the stage 3 template so that we can see
- 12 that, it's at PKC-000000129, and this seems to be
- a template with more questions about, for example, who
- 14 were the foster carers, what was their registration
- 15 status, what checks were carried out, who else resided
- in the household, were regular checks carried out. Then
- it goes on on page 2 to talk about other people in the
- 18 household, for example it covers fostering agreements
- 19 and whether they were in place.
- 20 A. Mm-hmm.
- 21 Q. Then if we go to page 3 it talks about moves of
- 22 placement, how was the move managed, was the child
- 23 supported, and it obviously goes on from there. I mean
- 24 this is quite a lengthy template.
- 25 A. Yes.

- 1 Q. That was the template that was completed at stage 3 when
- 2 you were looking at a file in detail?
- 3 A. Yes, that's correct.
- 4 Q. Okay. If we can maybe have a look at -- yes, if we can
- 5 go back to PKC-000000121 again and if we can move to
- 6 page 2, at the bottom of the page there's reference
- 7 there to 38 files being read?
- 8 A. Yes.
- 9 Q. Is that the number of files that were looked at in
- 10 detail or was it more than that?
- 11 A. No, those are the numbers of files that we looked at in
- 12 detail at the point of our -- up to the point of our
- 13 submission of our Section 21 notice.
- 14 Q. Okay.
- 15 A. Some of those records were identified through the
- 16 stage 1 screening process. Others were already selected
- 17 because of the knowledge that we had within our staff
- 18 group and former staff around cases that had led to
- 19 convictions.
- 20 Q. Okay. If we can move on to Part D of your response and
- 21 we'll come back to the convictions in a moment, but one
- 22 of the things that you highlighted in your Part D
- 23 response was a historical review that you were able to
- 24 find. If we can look, please, at PKC-000000035 and
- 25 page 318, and in the middle of the page there's

- 1 a question about external investigations and you refer
- 2 there to having found a national inquiry report from
- 3 1975 within the council's archives?
- 4 A. Yes.
- 5 Q. If we can look, please, at that document, so
- 6 SGV.001.008.6880.
- 7 If we look on to page 6. We see that there was
- 8 an appointment of a committee in 1974 to report to the
- 9 Secretary of State for Scotland in respect of a child,
- 10 Richard Clark.
- 11 I appreciate this is a historical document. Do you
- 12 know what gave rise to this report?
- 13 A. I do from reading this report. The initiation of the
- 14 inquiry followed the admission of a child to hospital
- 15 with serious head injuries and that those serious head
- 16 injuries had occurred in the care of a family into which
- 17 the child had been placed and there's some consideration
- 18 about whether it was the child's birth family that had
- 19 placed him into the care of that family or whether that
- 20 was the responsibility of the town council at that point
- 21 in time.
- 22 Q. So there was an issue about whether the town council had
- 23 responsibility --
- 24 A. Yes.
- 25 Q. -- I think in terms of the arrangement. I think that

- 1 the conclusion, if we go on to page 24, at the bottom of
- 2 the page, in the last couple of sentences it says:
- 3 "The boys were neither received into care by the
- 4 town council at any relevant time."
- 5 However, if we go on over the page, it then says:
- 6 "However, on the boys, by virtue of their
- 7 period of residence with the [people who they were
- 8 living with at the time of the injuries] became foster
- 9 children within the meaning of section 2(1) and 3(f) of
- 10 the 1958 Act."
- 11 Essentially I think the conclusion was that it was
- 12 a private fostering arrangement, but at paragraph 57 it
- says that the town council came under a statutory duty
- 14 to secure the welfare of the boys on
- 15 remained under that duty until the boy was admitted to
- 16 hospital.
- 17 A. Yes.
- 18 Q. So I think that was the -- as you said, that was one of
- 19 the issues that the inquiry had to address?
- 20 A. Yes.
- 21 Q. If we can move on please to page 35, there are some
- 22 general conclusions there. At paragraph 88 there's
- 23 reference to I think various employees of the town
- 24 council and it says that they hadn't "at any time
- 25 attempted to get the boys to talk about their feelings".

- 1 I think one of the children was expressing to somebody
- 2 else in the community that he didn't want to go home,
- 3 that he wanted to stay with her.
- 4 A. Yes.
- 5 Q. She asked about bruises that he had. So there appeared
- 6 to be some concerns being raised but the social workers
- 7 weren't speaking to the children directly about it.
- 8 A. Yes.
- 9 Q. I assume you would say that you do need to speak to
- 10 children about what's going on?
- 11 A. Absolutely. I think from reading this record here of
- 12 the enquiry report there were a number of occasions
- 13 where the child was seen by a number of people to have
- 14 bruising or observed to be not himself and on some
- 15 occasions those were notified to social workers and on
- other occasions they weren't, so there are some real
- 17 lessons here in terms of that observation and the need
- 18 to see the child.
- 19 I think there are also indications where the child
- 20 was examined but not examined fully, so it's a -- you
- 21 know, there are some significant lessons from this
- 22 report.
- 23 Q. Yes. I think there were medical examinations when he
- 24 wasn't examined fully --
- 25 A. Yeah.

- 1 Q. -- that are highlighted in the report.
- 2 At paragraph 90 it says:
- 3 "We feel that a case so complex and unusual as this
- 4 merited a case conference although none was called
- 5 between February and May. If such a conference had been
- 6 called it is possible, as Mr Burrowes told us, that
- 7 [people] from the RSSPCC or [the lady to whom the child
- 8 had made disclosures] as well as [the social workers].
- 9 At such a conference it is reasonable to assume that the
- 10 discussion would have taken place which would have
- 11 focused more clearly the problems inherent in the
- 12 situation ..."
- 13 I suppose that's something else that's highlighted
- in the report, the need for a discussion between
- 15 relevant professionals?
- 16 A. Yes. I think in reading the report in the round, you
- 17 can draw conclusions from this that there were actions
- 18 being taken in a singular fashion rather than in
- 19 a collective fashion, so I think that's what this
- 20 paragraph is referring to, that it would have been
- 21 preferable to hold a multi-professional case conference
- 22 in this instance, yes.
- 23 Q. Then at paragraph 91, the issue highlighted there is
- 24 a social work department requiring their social workers
- 25 to undertake all types of work, as in Perth, and I think

- historically social workers did have a generic caseload,
- 2 I think you mentioned that at the beginning of your
- 3 career you had a generic caseload?
- 4 A. (Witness nods)
- 5 Q. Then it says there:
- 6 "At the present time it appears that social work is
- 7 moving from a situation where specialisms were rigidly
- 8 demarcated to one where the demarcation between them is
- 9 less clearly defined but where, nevertheless,
- 10 specialised knowledge is required for efficient
- 11 practice. We believe that when work is being allocated,
- 12 more attention should be paid to relating the tasks and
- 13 problems which the case presents to the competence and
- 14 experience of the worker who is to undertake it."
- 15 Then it says:
- 16 "While a social work department may be responsible
- for all branches of social work within its area we are
- 18 doubtful whether it follows that every social worker
- 19 should be considered to be properly equipped to deal
- 20 with every case for which the department is
- 21 responsible."
- I suppose there are a couple of things within that,
- one highlighting the need for the social worker to have
- 24 the relevant knowledge and experience.
- 25 A. Mm-hmm.

- 1 Q. Is that something that has changed over time, it's
- 2 different now?
- 3 A. Well, currently the social work training and our
- 4 organisation is in specialisms, so -- and our child
- 5 protection response and our foster care support and
- 6 duties around that tend to be within specialist teams
- 7 where staff have the relevant knowledge, expertise and
- 8 continued development in that particular area.
- 9 I think in this report reflecting on the structure
- 10 at that time that's also appended in the report,
- 11 I suspect that there may have been less staff around at
- 12 that point in time as well, so I think there were --
- 13 there's some references to capacity as well as to the
- 14 need for expertise in this particular area.
- 15 Q. Yes, I think you mentioned structure there and there's
- 16 a structure at page 41, which shows us that the Director
- 17 of Social Work had responsibilities for various
- 18 departments and I think we might -- it's probably quite
- 19 hard to see, but there are obviously different areas,
- 20 including management of home, centres, temporary
- 21 accommodation, home help organisation, as well as
- 22 community social work. And if we see that the social
- 23 work team itself seemed to be two senior social workers,
- 24 a social work assistant, a social work trainee, so ...
- 25 A. Mm.

- 1 LADY SMITH: Jacquie, I appreciate this narrative is of its
- 2 time, but as I read comments such as "while the social
- 3 work department may be responsible for all branches of
- 4 social work, we're doubtful whether it follows that
- 5 every social worker should be considered to be properly
- 6 equipped to deal with every case for which the
- 7 department's responsible", end story. It sounds quite
- 8 defeatist and what we're not seeing in this document,
- 9 maybe it happened elsewhere after that, is any sign of
- 10 them flagging up something needs to be done about this.
- 11 A. Yes.
- 12 LADY SMITH: We can't go on like this, particularly where
- 13 the interests of children are at stake.
- 14 A. And I think in terms of this being a historical document
- and of its time, recognising the legislation within
- 16 which the social work service was operating would be
- 17 perhaps looser than it is now and we have private
- 18 fostering regulations and legislation around that that
- 19 was not in place at that point of time.
- 20 LADY SMITH: Yes.
- 21 A. Well, there were references to it, but there's national
- 22 guidance and expectations around all of that.
- 23 So it is a historical document, but I think the
- 24 lessons in this case that relate to foster care, private
- 25 fostering, and arrangements within families and the

- 1 complexities around that are still around for us today.
- 2 LADY SMITH: Yes. It perhaps wasn't being grasped as fully
- 3 as it should have been at that time, although they did
- 4 pick up the failure of the council to recognise its own
- 5 legal duties. They couldn't ignore this set of
- 6 circumstances.
- 7 A. Yeah.
- 8 LADY SMITH: That these children actually came under their
- 9 remit once this placement had gone on for the time that
- 10 it did.
- 11 A. Mm-hmm.
- 12 LADY SMITH: The other thing I was struck by was earlier on
- in the report of what had been happening with the
- 14 children was one of the children being told not to tell
- 15 tales when they were trying to explain what was
- 16 happening.
- 17 A. Mm-hmm.
- 18 LADY SMITH: We've seen that elsewhere, an assumption that
- 19 the children are lying and the people caring for them
- 20 are fine and nothing bad is happening at all.
- 21 A. Yeah. Can I respond to that?
- 22 LADY SMITH: Yes, please do.
- 23 A. Because I think in addition to that I think what we see
- 24 is an identification with the adults --
- 25 LADY SMITH: Yes.

- 1 A. -- over and above the child. So looking at this -- you
- 2 know, with some distance in terms of time -- you can see
- 3 how the people involved in this case were identifying
- 4 with the adults' situation and seeing it through that
- 5 lens rather than the lens of the child.
- 6 LADY SMITH: Yes. Thank you.
- 7 Ms Innes.
- 8 MS INNES: Thank you, my Lady.
- 9 If we can move on to PKC-000000131, this is a minute
- 10 of a meeting that took place after this report. So if
- 11 we scroll down, social work committee 20 February 1975,
- 12 and it refers to the report of the committee of inquiry
- 13 and then at the bottom it says:
- 14 "Resolved."
- 15 So the committee resolved:
- "The following procedures, so far as not already
- 17 operative, be adopted in the social work department."
- 18 Then for example number one:
- "In allocating social work cases, particular
- 20 attention be paid by the responsible member of staff to
- 21 the competence and experience of the social worker to
- 22 whom it is proposed to be allocated."
- 23 That's picking up on the conclusion that we just
- 24 looked at.
- 25 A. Yes.

- 1 Q. Then there's at (ii), reference to:
- 2 "A standing case conference subcommittee consisting
- 3 of senior members of staff of social work department,
- 4 Tayside health board, police, medical profession be
- 5 established to be called upon at short notice ..."
- 6 That seems to be taking forward the idea of a case
- 7 conference?
- 8 A. I also -- I would also suggest it's also -- you know,
- 9 the start or the kind of commencement of the Child
- 10 Protection Committees and the responsibilities from
- 11 a multi-agency perspective, yeah.
- 12 Q. Then if we go over the page, there's reference to social
- 13 workers giving immediate consideration in all cases of
- 14 complex inter-family situations to the availability of
- 15 bringing in, without a delay, a second social worker in
- 16 the case. I think that might relate to something that
- 17 we didn't look at, which was the social worker being the
- 18 same for different children and different families.
- 19 A. Yes.
- 20 Q. Then the next point again refers to the need for
- 21 a social worker with specialist skills, so flagging that
- 22 up.
- 23 Then at (v):
- 24 "Social workers dealing with cases involving
- 25 children be instructed to encourage the children to

- 1 express themselves and to confide in them."
- So that seemed to be a specific resolution at that
- 3 time.
- 4 A. Yes. Which is about elevating the child's voice, which
- 5 is something that, as you know in current practice is
- 6 emphasised. It's interesting to read that and to see
- 7 that being recommended in the 1970s and to see how that
- 8 resonates today in Perth. Because social workers
- 9 currently and in my experience in Perth very much see
- 10 themselves as being advocates for children.
- 11 LADY SMITH: What I don't think we see at that stage is
- 12 a recognition that it's one thing to tell social workers
- 13 that they have to do better in their communications with
- 14 children and in building children's trust and
- 15 confidence, but no sign of training them as to how you
- 16 do that. Would I be right in thinking that came much
- 17 later?
- 18 A. Yes.
- 19 LADY SMITH: Thank you.
- 20 MS INNES: We can see other recommendations there relating
- 21 to private fostering arrangements and suchlike. For
- 22 example, if we just look at number (ix):
- "A confidential register of vulnerable families and
- 24 a system of collecting relevant information from
- 25 [various sources] be established in the social work

- department."
- I'm not sure whether that's like a precursor to
- 3 an at risk register or --
- 4 A. It seems so, because I know from reading a number of
- 5 documents and case histories and files myself that there
- 6 is reference to arrangements to support complex families
- 7 or problem families and then the child at risk register,
- 8 so we see references to that development over time.
- 9 Q. I'm going to move on from that particular report that
- 10 you drew to our attention in your response and I want to
- 11 move on to look at some convictions that you told us
- 12 about and there are four convictions that we're aware of
- 13 in respect of Perth and Kinross area of responsibility
- 14 and three of those we've not seen before, so if we could
- 15 look at those, please.
- 16 JUS-000000049 is a conviction of a Victor Smart from
- 17 4 October 1993.
- 18 Your Ladyship will see that he was convicted of six
- 19 charges of sexual offences.
- He was sentenced, if we scroll down to the bottom,
- 21 I think to 12 years in total, four on the first three
- 22 charges and then eight, four and eight in respect of the
- 23 remaining charges, but the sentences on the remaining
- 24 charges running consecutively to the sentence on the
- 25 first three.

- 1 If we can look over the page, the indictment
- 2 includes all of the charges, so he was only convicted of
- 3 certain charges.
- 4 Looking at the first charge, a charge of sexual
- 5 offences in respect of a period 1 June 1988 to
- 6 13 January 1989.
- 7 If we then look down to the next charge, charge 3,
- 8 of which he was convicted, that's another charge of
- 9 sexual offences for a different period, 1 June 1988 to
- 10 May 1991.
- 11 LADY SMITH: This is another complainer.
- 12 MS INNES: It's another complainer, my Lady. There were
- 13 four complainers.
- 14 LADY SMITH: This one's a bit younger. The one in charges 1
- 15 and 2 was about 11.
- 16 MS INNES: Yes.
- 17 Then over the page at 5, so this refers again to
- sexual offences between 1 June 1988 and 4 April 1992,
- 19 and again sexual offences in respect of a child born in
- 20 1980.
- 21 The same complainer is referred to -- at one of the
- 22 later charges, sorry.
- 23 LADY SMITH: 6?
- 24 MS INNES: No, he wasn't convicted of that. If we scroll
- down to 8(a), which is at the bottom of the page, this

- was a period May 1991 to 8 May 1992, and that complainer
- 2 was born in 1979. And that charge is in respect of the
- 3 same complainer at charge 3. So charge 3 and
- 4 charge 8(a) are the same complainer.
- 5 Then if we go on over the page to page 4, and if we
- 6 scroll down to 10(a), so it's under "or alternatively",
- 7 so this is the same complainer that we saw at charge 5
- 8 and again a period 5 April 1992 to 4 April 1993.
- 9 So the period of offending covered from 1 June 1988
- 10 to 9 May 1993, and, as I've said, was six charges in
- 11 respect of four complainers.
- 12 LADY SMITH: They were ranging in age from about nine or ten
- 13 years old to 12/13 years old?
- 14 MS INNES: Yes.
- 15 If we can look back, please, to PKC-000000121, if we
- 16 look at page 7 at the bottom of the page you were asked
- 17 by the Inquiry whether there had been any internal,
- 18 external review or significant case review. If we look
- 19 at Victor Smart, who is referred to at the bottom of the
- 20 page, in relation to that carer you say:
- 21 "... we can find no trace of any internal or
- 22 external or significant case review or initial case
- 23 review taking place."
- 24 They pre-dated the guidance.
- 25 If we go on to the next paragraph you note:

- 1 "... there does appear to have been an internal case
- file audit carried out by Hugh O'Brien."
- 3 If we look down to the next paragraph it says:
- 4 "Having reviewed our files for Victor Smart again,
- 5 we can also see that the Scottish Office commissioned
- 6 Roger Kent to carry out a wider review of arrangements
- 7 for children in care in Scotland and the case file
- 8 indicates that information about the Smart case along
- 9 with information about the Carrie case [which we'll come
- 10 to in a moment] and other materials ... was submitted to
- 11 the review."
- 12 I think that's what you were able to find in terms
- of follow-up to Victor Smart's conviction.
- 14 Was that all that you were able to find?
- 15 A. Yes.
- 16 Q. And it was an audit, it wasn't a review with
- 17 recommendations, for example, just to be clear?
- 18 A. (Witness nods)
- 19 Q. Just to save us coming back to this document, if we look
- 20 back again to page 7 and the bottom of the page where
- 21 you're referring to a former foster carer,
- 22 William Carrie. You say that you can find no trace of
- 23 internal or external or significant case review. Then
- 24 in the next paragraph you say:
- 25 "We have now located within a separate file a report

- 1 dated summary of investigative work in relation to this
- 2 case, which appears to have been carried out as part of
- 3 wider work undertaken prior to the Scottish Office Kent
- 4 review."
- 5 Again, you found a document I think which had
- 6 a summary of the investigation that was carried out. Is
- 7 that correct?
- 8 A. Yeah. I would need to be shown that document to
- 9 familiarise myself with it.
- 10 Q. Okay. I don't want to go to that just now --
- 11 A. That's fine, okay.
- 12 Q. But we do have that report from you, which as you say
- 13 was a summary of investigative work which was collated
- 14 and I think you tell us sent by you to the Kent Review
- 15 at that time.
- 16 A. Yeah.
- 17 Q. But again I don't think it contained -- it wasn't
- 18 a review in the sense of providing recommendations.
- 19 A. Mm-hmm.
- 20 Q. If we can look, please, at the conviction of
- 21 William Carrie then and that's at JUS-000000051. This
- 22 was a conviction from 14 September 1994 and we can see
- 23 that he was convicted of two charges of sexual offences
- 24 and I think we understand from information that you've
- given us that he pled guilty to those charges.

- 1 A. (Witness nods)
- 2 Q. We see that the sentence was for a period of 18 months
- 3 on charge 1 and two years on charge 3, period running
- 4 concurrently. If we look on over the page to page 2,
- 5 charge 1, we see a charge of sexual offences between
- 6 1988 and 1990 in respect of a child who was
- 7 then aged between 9 and 11.
- 8 Then if we scroll down to charge 3, we see another
- 9 charge of sexual offences against another girl who was
- 10 then aged 12, that was between 1993 and
- 11 1994. Those girls were both children in
- foster care with Mr Carrie; is that your understanding?
- 13 A. Yeah.
- 14 Q. Okay.
- 15 Those are two of the convictions you told us about
- and those both relate to matters in the 1990s. You're
- 17 obviously also aware of the conviction of somebody
- 18 called Pol Martin?
- 19 A. Yes.
- 20 Q. I think you know that Pol Martin gave evidence to the
- 21 Inquiry?
- 22 A. Yes.
- 23 Q. Has Perth and Kinross been carrying out some
- 24 investigations into the circumstances surrounding
- 25 Mr Martin's period as a foster carer?

- 1 A. Yes, we have. I think we were somewhat perplexed
- 2 about -- or being unable to source documentation in
- 3 relation to Mr Martin's foster care file, and in the
- 4 absence of that and knowing -- you know, reading the
- 5 witness statements that he provided, it was important
- 6 and necessary for us to review all of the children who
- 7 had been placed with Mr Martin over a period of time and
- 8 we've carried that piece of work out now.
- 9 I commissioned an independent consultant to carry
- 10 that out for us in terms of a document review, someone
- 11 with significant experience in child protection and
- 12 current practices as well.
- 13 So we now have a report compiled by the independent
- 14 consultant that has reviewed all of the available
- documentation to her at that point in time. And very
- 16 recently, in the last week or so, we have now located
- 17 Mr Martin's foster care file and have begun to examine
- 18 that in a bit more detail as well. So really important
- 19 for us to look at this whole situation in the round for
- 20 the duration of Mr Martin's registration as a foster
- 21 carer and consider all of the children who have been in
- 22 his care.
- 23 Q. Okay. I think you -- well, you've provided to the
- 24 Inquiry all of the files that you've now been able to
- 25 find?

- 1 A. Yeah.
- 2 Q. I think some were provided earlier this week, so they've
- 3 not yet been examined. There were some foster carer
- 4 files I think that you'd found at an earlier stage that
- 5 you submitted to the Inquiry --
- 6 A. Yes.
- 7 Q. -- but you have found additional material?
- 8 A. We have.
- 9 Q. That additional material I think also you're saying came
- 10 to light after the independent consultant had prepared
- 11 her report?
- 12 A. Yes, that's correct.
- 13 Q. Okay. If we can look, please, at the independent
- 14 consultant's report, it's at PKC-000000180. We can see
- 15 if we scroll down that this was carried out by
- 16 a Jacqueline Conway, an independent consultant.
- 17 If we go on to the second page we see a number of
- 18 questions she was asked to address?
- 19 A. Yes.
- 20 Q. Are those questions that you formulated?
- 21 A. Yes, that was to help direct her, her work, and it was
- 22 very important I think to include the last question
- 23 there, which is around an identification of any themes
- 24 or lessons for current practice from reading the
- 25 material.

- 1 Q. So she then refers to her methodology and she prepared
- 2 I think chronologies which you've also provided to the
- 3 Inquiry --
- 4 A. Yes.
- 5 Q. -- for various periods from her reading of the various
- 6 files and I think trying to synthesise information that
- 7 she obtained from different sources, so for example from
- 8 the criminal proceedings?
- 9 A. Yes, that's correct. I think what it does is put in one
- 10 place a very comprehensive chronology across all of the
- 11 children that were in Mr Martin's care for the period of
- 12 his registration and the circumstances in which they
- 13 were being dealt with.
- 14 Q. She then refers to the context and she talks about at
- 15 the time this happened and she says:
- 16 "In the 1990s the GIRFEC approach within a developed
- 17 culture, systems and practice was unknown."
- 18 She goes on to say:
- 19 "Sexual abuse of young people was still an area of
- 20 challenge and the mystery and the management of sex
- 21 offenders and their behaviours was a developing
- 22 exercise. Collaborative working had begun to
- 23 proliferate with policing specialisms beginning to
- 24 emerge."
- 25 A. Yes.

- 1 Q. She says:
- 2 "However offending and bad behaviour ... produced
- 3 a predominantly punitive approach from the police."
- 4 Do you know what she's talking about there?
- 5 A. I think what she's saying is that there was
- 6 an expectation where -- you know, the kind of
- 7 complexities and challenging behaviour that was
- 8 presented by children in foster care, we may have
- 9 children appearing before children's hearings, for
- 10 example, on offence grounds. I think what she's saying
- 11 is that it was very much about dealing with the offence
- 12 rather than looking at the underlying causes.
- 13 Q. I see. She then moves on to say:
- 14 "Despite the difference between current policy and
- 15 practice context, evidence clearly points to a culture
- of support, a willingness to engage, a determination to
- 17 seek answers and solutions for the difficulties these
- 18 young people were experiencing."
- 19 So she's focusing there on the children whose files
- 20 she looked at?
- 21 A. Yes.
- 22 Q. Then she says:
- 23 "In the case of Mr Martin his care on the surface
- 24 appeared exemplary ..."
- 25 Just pausing there, from your reading of the files

- and the chronology, would you agree with that?
- 2 A. I wouldn't -- are you asking me was his care exemplary
- 3 or are you asking me if the statement's accurate?
- 4 Q. She says that his care appeared exemplary.
- 5 A. I can't answer for Mrs Conway, but I think on reading
- 6 the files there's an assumption that his care was good
- 7 and he was doing the right thing with the right
- 8 motivations for young people and trying really hard with
- 9 the most difficult young people. So on that basis he
- 10 was seen to be doing well.
- 11 Q. I see.
- 12 A. And the reports of the young people were that they
- 13 enjoyed being in his care and in fact wanted to be in
- 14 his care.
- 15 Q. Then it says:
- 16 "However there was an immediate trust and acceptance
- of his information and views that permeated the case
- 18 management and was rarely questioned or queried prior to
- 19 1997."
- 20 A. Yes.
- 21 Q. Okay, and we'll come on perhaps to talk a bit more about
- 22 that. She goes on in the report to deal with various
- 23 time periods and set out a chronology and there are
- 24 certain matters that I wondered if I could cover with
- 25 you.

- 1 If we can move to page 5 and paragraph 2.2, this
- 2 talks about how Mr Martin became a carer?
- 3 A. Yes.
- 4 Q. It notes that an assessment had been taken out and then
- 5 he was asked to take two boys on respite and one of
- 6 those is an applicant to the Inquiry with the pseudonym
- 7 'Anthony'.
- 8 A. Mm-hmm.
- 9 Q. It says there:
- 10 "Records suggested that Martin wasn't approved as
- 11 a carer at the time but the assessment and checks had
- 12 been completed and then the panel meeting responsible
- 13 for considering his approval was imminent."
- 14 A. Yes.
- 15 Q. We saw during the evidence of Pol Martin, we looked at
- 16 the chronology of that and we saw that it was noted that
- 17 his assessment and checks had been passed. 'Anthony'
- 18 was placed with him and then in , I think, the
- 19 panel took place and he was approved.
- 20 A. That's correct. That's my understanding.
- 21 Q. Is there a problem with that or, given the fact that his
- 22 assessment and checks had been passed, is that not
- 23 a problem?
- 24 A. There is a problem with that in that the decision around
- 25 the registration rests with the panel at that point in

- 1 time. It doesn't rest with the individual workers
- 2 concerned. So there's a -- you know, an indication here
- 3 that there was a pressing need to place these youngsters
- 4 and there was a willingness and an availability of
- 5 Mr Martin to receive those children into his care, but
- 6 in terms of that registration not being in place, it
- 7 does mean that there are issues around the legality of
- 8 that placement and the checks and balances and the
- 9 protection that that might afford everybody in this
- 10 situation.
- 11 LADY SMITH: The fostering panel could have said no.
- 12 A. Yes.
- 13 LADY SMITH: And in the meantime the council had placed
- 14 children with this person.
- 15 A. Yes. My Lady, the fostering panel would be
- 16 a multidisciplinary panel including medical expertise,
- 17 perhaps psychologist expertise or whatever, so it was
- 18 pre-empting the decision of the panel.
- 19 LADY SMITH: Yes. Taking a risk. Could be a serious risk.
- 20 A. (Witness nods)
- 21 LADY SMITH: Which might tell you something about the way
- 22 that part of the council was operating at that time.
- 23 A. (Witness nods)
- 24 LADY SMITH: Thank you.
- 25 MS INNES: If we move to the bottom of page 5 and

- 1 paragraph 4.1, it notes there some concerns and it talks
- 2 about how it came about that he applied to be a foster
- 3 carer and it talks about him already working with
- 4 teenagers and being keen to further that.
- 5 It then says:
- 6 "Although recorded as a single male, he suggested
- 7 his partner worked in Australia and had done for
- 8 approximately two years. Later it would transpire that
- 9 his sister was living in Australia and there was no
- 10 further reference anywhere to a partner."
- 11 Then it goes on to say:
- 12 "There was no assessment in the file or means to
- 13 clarify whether information regarding his partner was
- 14 checked or provided again."
- 15 She says:
- "It is probable that he may have been concerned
- 17 about his application as a single male."
- 18 A. (Witness nods)
- 19 Q. I don't know whether you've been able to find out any
- 20 more information about that original assessment?
- 21 A. My recollection from the files that I have read are that
- 22 that was taken as read. There were no references or
- 23 contacts made with the partner that was suggested by
- 24 Mr Martin. And that would seem to be a significant
- 25 omission.

- 1 Q. Then it goes on to talk about -- at paragraph 4.3 --
- 2 'Anthony' having recently moved to Martin's care, spent
- 3 Christmas with him in Ireland, and then there's an issue
- 4 that Mr Martin raises about 'Anthony's' behaviour at
- 5 Christmas.
- 6 Then it says:
- 7 "There was no evidence of checks on the address they
- 8 were to stay at. A home visit followed the trip from
- 9 'Anthony's' social worker. In 1997 it would transpire
- 10 during the second assessment that no police checks on
- 11 the Ireland and USA addresses were then undertaken by
- 12 the then assessing social worker ..."
- 13 In terms of the Ireland address, I think that seemed
- 14 to be where Mr Martin was going back to for the
- 15 holidays, where his family came from?
- 16 A. Yes, I think that's the family home, his family home.
- 17 And from my reading of the file, I would say that that
- 18 was correct in relation to that address.
- I have seen on record -- that's a file that hasn't
- 20 been available to the Inquiry -- communication and
- 21 correspondence between the social work services at the
- 22 time and the organisation in America that Mr Martin was
- 23 working for.
- 24 Q. Okay, so --
- 25 LADY SMITH: Jacquie, if I can just take you back to the

- 1 matter of Mr Martin's partner or what he said about
- 2 having a partner who was working in Australia at the
- 3 time of his assessment, would I be right in thinking
- 4 that actually enquiries about that partner should have
- 5 been made because you'd have to allow for the fact that
- 6 that partner could return and become part of the
- 7 household at any time?
- 8 A. Yes, my Lady, and from the files that I've read there
- 9 was an indication in the assessment process that
- 10 Mr Martin intended to marry that partner and that there
- 11 would be a joint commitment to fostering in the future,
- 12 so that made it even more important to have
- an engagement with that individual concerned.
- 14 LADY SMITH: But everything proceeded on the basis of his
- 15 hearsay?
- 16 A. Mm-hmm.
- 17 LADY SMITH: With no other enquiries about that person being
- 18 made?
- 19 A. It seems so.
- 20 LADY SMITH: Thank you.
- 21 MS INNES: You mentioned the USA address and I think we
- 22 know, certainly, that the applicant 'Anthony' went to
- 23 the United States with Mr Martin on at least one
- 24 occasion and he seemed to be working in a camp, I think,
- 25 perhaps for children who were blind?

- 1 A. Yes, I think there may be two organisations involved.
- One was like a Camp America, which is out-of-school
- 3 arrangements for young people, and the other -- you
- 4 know, for more general provision and the other
- 5 specifically focused on children with visual impairment
- 6 at that time.
- 7 And my understanding is that the young people that
- 8 accompanied Mr Martin were also given a role -- a caring
- 9 role and a support role within the organisations that
- 10 they were moving to -- travelling to take part in.
- 11 Q. At the top of page 6 at paragraph 4.5 it refers to
- 12 Mr Martin reporting that a pickpocket had stolen £300
- 13 from him after withdrawing this from his bank. He
- 14 claimed financial assistance.
- 15 A. Mm-hmm.
- 16 Q. That's commented on I think again in the report, some
- 17 financial issues?
- 18 A. Yes.
- 19 Q. What impression do you have of that, that the department
- 20 seemed to be helping him out in relation to these
- 21 matters?
- 22 A. Yes, I think there are a number of occasions where that
- 23 occurred. This occasion just prior to travelling to
- 24 Ireland. Other occasions where young people in his care
- 25 may have destroyed possessions or -- he did seem to be

- the victim or claim to be the victim of a number of
- 2 thefts from his wallet or his finances throughout the
- 3 years.
- 4 Q. Okay. We know from Mr Martin's own evidence that he --
- 5 well, he told us that he was taking illegal substances
- 6 during the time that he was a foster carer. He said
- 7 that in the context of him saying that he was struggling
- 8 to cope and that was one of the things that he did. Was
- 9 there any sign of that on the file? Is that something
- 10 that you were aware of?
- 11 A. I haven't seen any references to that other than
- 12 an acknowledgement that some of the young people who may
- 13 have been in his care at that time were using cannabis
- 14 and he was very clearly indicating that that's not
- 15 something that would happen within his household.
- 16 Q. Okay. If we scroll down this page to paragraph 5.5, it
- mentions there that two boys were frequent visitors to
- 18 the Martin household and regularly stayed there. And it
- 19 says that he outlined in the report to the psychologist
- 20 in 2012 that he was often caring for these boys to
- 21 assist their mother and they went on holiday with him to
- 22 the United States and to Ireland. And it notes that
- 23 these boys were not open cases to social work. I think
- 24 you're aware that these two boys were complainers in the
- 25 criminal --

- 1 A. Yes.
- 2 Q. -- case and he pled guilty to abusing them?
- 3 A. Mm-hmm.
- 4 Q. We also know that that abuse commenced before he became
- 5 a foster carer.
- 6 A. (Witness nods)
- 7 Q. In terms of the assessment process, were either of these
- 8 boys involved in the original assessment?
- 9 A. The boys were not. As far as I can see they weren't
- 10 spoken to or involved in the assessment process, which
- 11 would be unusual in terms of current practice.
- 12 I do know that from reading the foster care file and
- 13 the initial assessments that their mother was one of
- 14 Mr Martin's referees and so therefore she gave
- 15 written -- gave a written reference and that she was
- 16 visited by a social worker carrying out the assessment.
- 17 Q. Okay. If the boys were in the house a lot after
- 18 assessment, are you aware if the social workers became
- 19 aware of them being around the house?
- 20 A. I think there are lots of references to not only the
- 21 children who were placed on foster care being in and
- 22 around the household, there are references to other
- 23 visitors, which may include the two boys as mentioned
- 24 here, and siblings of the young people who were in
- 25 foster care, and perhaps others. So it was to all

- intents and purposes a very busy household with lots of
- visitors and that was recognised throughout.
- 3 Q. I think sometimes there were notes in the records about
- 4 the social worker not really being able to speak to
- 5 Mr Martin because there were so many people coming and
- 6 going in the house.
- 7 A. Yes.
- 8 Q. If we can move on to page 7, there's a heading,
- 9 "Allegations of abuse", and it talks about the
- 10 indictment in the first part of that.
- 11 At paragraph 6.5 it talks about the first allegation
- of assault, physical assault, made by a boy who was in
- 13 care with him. He outlined that Pol Martin had slapped
- 14 him twice and kicked him, and she notes there that
- 15 police were contacted.
- 16 "... he normalised the incident describing having to
- 17 implement a restraint and claimed the kick was playful."
- 18 A. Yes.
- 19 Q. "No police reports or information suggested that action
- 20 was taken by the police at the outset, or that the
- 21 matter was dealt with at child protection."
- 22 A. Mm-hmm.
- 23 Q. Obviously there was a reference to the police, but it
- 24 says there that it wasn't dealt with as a child
- 25 protection matter.

- 1 A. Yes.
- 2 Q. And is that an issue?
- 3 A. It is an issue in that the explanation provided by
- 4 Mr Martin seemed to have been accepted.
- 5 In relation to the young person that this concerns,
- 6 he had a very difficult and tragic history of abuse
- 7 within his own household and his own birth family and
- 8 I can see here that there -- you know, the comparison
- 9 between the child protection investigation taking place
- as it relates to other individuals to this example here.
- 11 It was not followed through, whereas in other situations
- 12 for this particular young person -- because I've read
- 13 his file as well -- that there were child protection
- 14 investigations in relation to, for example, his
- 15 stepparent, who was alleged to have abused him. So
- 16 there seems to be an inconsistency here.
- 17 Q. Okay. Then if we move on over the page to page 8 and
- 18 there's a section there headed, "Overview of emerging
- 19 themes". At 8.1 it says:
- 20 "Mainstay placements were difficult to find and
- 21 demand for effective placements was high, particularly
- 22 for those individuals who presented challenging and
- 23 aggressive behaviour and offending. Martin was felt to
- 24 be providing care that impacted positively on these
- 25 behaviours for 'Anthony' and [the other boy that we've

- just spoken about] who were in his care at that time.
- 2 The impact of this level of need for mainstay appeared
- 3 to compromise due diligence for approval, scrutiny and
- 4 application of policy and procedure."
- 5 A. Yes.
- 6 Q. So that seems to be one of the issues --
- 7 A. Yes.
- 8 Q. -- that she highlights. Is that an ongoing problem,
- 9 that if there are limited placements then there's
- 10 a desire to try and --
- 11 A. Yes.
- 12 Q. -- keep the children where they are --
- 13 A. Yes.
- 14 Q. -- even if there are issues arising?
- 15 A. Yes. I think in this particular case you've mentioned
- 16 earlier about the placement of the children before
- 17 approval, but the original approval was for the
- 18 placement of a single male child between the ages of 11
- 19 to 16, but we see very early on the introduction of more
- 20 than one young person into Mr Martin's care. So that --
- 21 that -- the demand, if you like, for care exceeding the
- 22 supply of mainstay carers at that time seems to have
- 23 been an issue for the social work services.
- 24 And that is around today, in that there are
- 25 occasions where foster carers may, by exception, be

- 1 asked to take children over and above their approval or
- 2 conditions that they -- approval conditions, if you
- 3 like, of their registration, and that may apply in
- 4 situations where we're looking to place siblings
- 5 together or just simply through the need to protect
- 6 children in an emergency situation.
- 7 Q. You mentioned about his approval being for 11 to
- 8 16-year-olds and I probably should have asked this when
- 9 I was talking about the original assessment, but we know
- 10 that Mr Martin was a young man himself at the time,
- 11 I think he was in his 20s.
- 12 A. (Witness nods)
- 13 Q. First of all, is there any particular issue about the
- 14 age that he was at the time and the children that he was
- 15 approved to take?
- 16 A. At that time I'm not sure what the regulations were, but
- 17 currently the regulations are that a foster -- you know,
- 18 someone can be a registered foster carer and apply to be
- 19 a foster carer from the age of 21 up. So in terms of
- the age, I don't think there's an issue.
- 21 But in terms of the assessment and that person's
- 22 ability to manage young people who are close in age to
- 23 them, I think the interrogation of that, their
- 24 motivations and their ability to manage some of the
- 25 boundaries and be a carer for those young people rather

- than a friend or a mate or get involved in partying or
- 2 whatever that might be would be something that would be
- 3 considered very carefully and a matter of scrutiny in
- 4 the assessment process.
- 5 Q. I think Mr Martin gave evidence that he didn't really
- 6 consider himself to be a parent or he wasn't able to
- 7 have that parental authority, that he was more of
- 8 a friend or that sort of relationship.
- 9 A. Yes.
- 10 Q. That would be something that ought to be interrogated at
- 11 the stage of assessment?
- 12 A. (Witness nods)
- 13 Q. I suppose in terms of -- if you're going to register
- 14 somebody, the relative age of the child that they're
- 15 going to take?
- 16 A. Yes.
- 17 Q. If we can move on, yes, to -- there are various issues
- 18 here that are highlighted and if we can look down to 8.7
- on page 8, it talks about Martin:
- 20 "... controlling visits to the house by parents and
- 21 key workers of the charges in his care. There were
- 22 clear gaps in communication between services for the
- 23 carer and the children that created the conditions for
- 24 a lack of coordinated scrutiny of information or
- 25 incidents."

- 1 Again, that seems to be an issue that was picked up
- 2 on?
- 3 A. Yes.
- 4 Q. I think in relation to 'Anthony' there's reference in
- 5 this report that Mr Martin didn't like his social
- 6 worker, he thought she was interfering and wanted her to
- 7 come less?
- 8 A. That's certainly -- yeah, that's something that I would
- 9 understand from reading the information I have
- 10 available, that in some instances he was encouraging
- 11 parents to be in and around his household over and above
- 12 what might be considered to be appropriate or in
- 13 agreement with the social worker concerned, and in other
- instances, such as this, he was keen to exclude people
- 15 from being in his household or having access to the
- 16 young person.
- 17 Q. And also the issue of communication between services for
- 18 the carer and the children is highlighted here.
- 19 A. Yes, that -- yes. There was a complexity in relation to
- 20 this case because Mr Martin was also employed as
- 21 a sessional worker.
- 22 Q. Yes.
- 23 A. So as a sessional worker he was working in a direct
- 24 one-to-one capacity with challenging young people and
- 25 some of that was also overnight involvement or evening

- 1 work and that was beginning to cause an issue for his
- 2 ability to attend to his foster care duties as fully as
- 3 he might. So there was a tension between his role as
- 4 a sessional worker and his role as a foster carer.
- 5 Also that I think what this relates to is the
- 6 information that was available to his support worker,
- 7 because he had a support worker, as a foster carer and
- 8 the information as held with the social workers who were
- 9 responsible for the children in his care.
- 10 LADY SMITH: Jacquie, can you tell me a bit more about
- 11 what's involved in being a sessional worker?
- 12 A. Yes, I think it was very much about addressing the needs
- of young people who perhaps were disengaged from school,
- 14 not attending school, getting involved in offending,
- 15 not -- you know, without meaningful social outlets, so
- 16 it was very much about getting involved almost like
- a kind of youth work role, but targeting young people
- 18 for whom the social work service had concerns. That's
- 19 my understanding of the role.
- 20 LADY SMITH: That's a very high-level description. It
- 21 doesn't tell me what actually Pol Martin would have been
- 22 doing.
- 23 A. He would do ... I don't -- I can only give you some
- 24 insights into that from what I've read in order to
- answer your question accurately, so that may be about

- 1 attending leisure facilities, sports facilities,
- 2 engaging young people in some of those activities, youth
- 3 work activities and he had a skill in that area, because
- 4 of his expertise of working in outdoor education centres
- 5 so some of that may have been hill walking, things to
- 6 keep young people interested, engaged and busy.
- 7 LADY SMITH: So he'd be booked for perhaps an hour's session
- 8 or it could be half a day and particular young people
- 9 would be allocated to him?
- 10 A. Yes.
- 11 LADY SMITH: You also mentioned they might have to stay
- 12 overnight?
- 13 A. I think -- I'm not certain about overnights, but
- 14 certainly evening work and what I would call nighttime
- 15 work, yeah.
- 16 LADY SMITH: Thank you.
- 17 MS INNES: Was he employed by the Local Authority to do
- 18 that?
- 19 A. Yes.
- 20 Q. Okay. I think 'Anthony' had the impression that
- 21 Mr Martin was very friendly I think with some of the
- 22 social workers. Did you have that impression from the
- 23 files or not?
- 24 A. That's not the impression that I would take from the
- 25 files, because it's difficult to gauge friendliness from

- 1 a written document. My impression would be that his
- 2 explanations would be taken at face value. That there
- 3 was perhaps a reluctance to probe into some of his
- 4 explanations for certain events, which on the face of it
- 5 were quite concerning. So whether that amounts to
- 6 friendliness or collusion or taking his accounts at face
- 7 value I'm not sure, but there was certainly -- and that
- 8 was actually more than one person. It wasn't a single
- 9 member of staff. His view of situations was certainly
- 10 clearly expressed and accepted in many situations.
- 11 Q. In the next section of the report the writer looks at
- the period 1995 to 1997. If we can move on to page 10,
- please, at paragraph 9.2 it highlights there the issue
- 14 about number of placements that you've already
- 15 mentioned.
- 16 "On 12 January 1995 he was approved to take two
- 17 placements at his fostering panel, despite having had
- 18 two placements since 1994.
- 19 This approval was given against a backdrop of
- 20 stress, inability to cope, violent incidents and
- 21 financial hardship. The support of the team around him
- 22 and the reduction of sessional work must have
- 23 contributed to the decision taken at the panel, however
- 24 in the absence of minutes or reports, this is
- 25 an assumption ..."

- Just before I asked that, I noticed when I was
- 2 reading that that at paragraph 9.1 it refers to him
- 3 doing sessional work that now included overnight stays.
- 4 A. Yes.
- 5 Q. So that seemed to have been ongoing. This is obviously
- 6 based on the documents that the writer had at the time.
- 7 From the files that you've obtained more recently, are
- 8 you able to shed any more light on why it was that he
- 9 was approved when there were issues going on in the
- 10 background?
- 11 A. Yeah, I -- to be able to answer that in detail I would
- 12 like -- you know, I would need to go back and read those
- documents again. However, it does seem that the full
- 14 picture of what was happening within his household was
- 15 not being presented in the fashion you might expect to
- 16 the fostering panel.
- 17 Q. Okay.
- 18 A. Or if it was being presented, it was being presented
- 19 with a rationale.
- 20 Q. Okay. She says there that part of the rationale might
- 21 be the support of the team around him, he's going to
- 22 reduce his sessional work, that will reduce the stress
- 23 and this will help him.
- 24 A. Yes.
- 25 Q. I see.

- 1 If we can move on to the next page, which is --
- 2 sorry, just bear with me a moment. (Pause)
- If we move, yes, to the top of the next page,
- 4 page 11, at 10.4, so by April 1995 it says:
- 5 "... Mainstay social workers were seeking to have
- 6 his role as a carer reviewed."
- 7 The next entry is:
- 8 "On 26 May, Geoff Pearce responded to a letter from
- 9 Betty Bridgeford ..."
- 10 Who I think had a senior role in the social work
- 11 department at the time?
- 12 A. Yes, she did.
- 13 Q. "... who had received a complaint from an MP. Pearce
- 14 suggested in his written response that there were
- opposing views about the placement [of the young person
- 16 who had made the allegation of assault that we've
- 17 already talked about] with Martin. One was that the
- 18 placement was serving the boy well, whereas the other
- 19 raised concerns about the child protection registration
- 20 as a result of the assault by Martin."
- 21 A. Yes.
- 22 Q. "Pearce claimed that this incident had raised awareness
- 23 for workers and the placement was to continue with
- 24 support."
- 25 Then at paragraph 10.6 she says:

- 1 "Bill Frew [who is another person within the
- 2 department] directed that his mainstay role was to be
- 3 reviewed with no further placements until he was
- 4 assessed. Frew believed that an assault on the boy did
- 5 occur."
- 6 A. Yes.
- 7 Q. Are you able to tell us a bit about that period and this
- 8 issue about re-assessment?
- 9 A. I understand the circumstances that was leading to this
- 10 was this incongruous situation where you had a young
- 11 person placed with a foster carer and he had -- he was
- 12 registered on what would be the child protection
- 13 register at that time under the category of emotional
- 14 abuse as a result of his experiences at home. And when
- 15 the case conference considered all of the information
- 16 relating to this matter, they extended the registration
- 17 to include the category of physical abuse, because they
- 18 felt that he was at risk of physical abuse within his
- 19 foster care setting. So that was quite a difficult set
- 20 of circumstances to manage.
- 21 And all of this communication relates to that.
- 22 Q. Right, okay.
- 23 A. So it's an urgent review of his circumstances because of
- 24 that -- that decision by the case conference.
- 25 Q. Okay. It seems to be that Mr Martin was unhappy about

- this to the extent that he wrote to his MP about it?
- 2 A. Yes.
- 3 Q. It's referred to again at paragraph 11.1, and it notes
- 4 that this was a re-assessment following an assault
- 5 against the boy in Nairn, I think they'd been away at
- 6 a caravan.
- 7 A. Mm-hmm.
- 8 Q. "This was a clear challenge for social work on the basis
- 9 that the placement offered by Martin was very good for
- 10 boys facing challenges in their care and yet the boy had
- 11 been assaulted."
- 12 So I think at this point there was an admitted
- 13 assault on this boy?
- 14 A. Yes.
- 15 Q. So there was the earlier allegation that we saw in the
- 16 earlier period.
- 17 A. Mm-hmm.
- 18 Q. And then when we move into this period there was
- 19 an assault which Mr Martin admitted?
- 20 A. My understanding in this case -- in this particular
- 21 incident, he actually contacted the social work service
- 22 to self-refer himself after the incident. I think
- 23 that's what this one relates to, from my recollection.
- 24 LADY SMITH: Social work services did not report it on to
- 25 the police; is that right? At that time?

- 1 (Pause)
- 2 MS INNES: I think there was an attempt to report it,
- 3 my Lady. If we move on to page 14. In this section
- 4 it's talking about various matters --
- 5 LADY SMITH: Which paragraph?
- 6 MS INNES: Paragraph 14.17, there was a call by Mr Martin to
- Geoff Pearce to advise that the boy had run off because
- 8 he was upset at rejection by his mother.
- 9 A. Yes.
- 10 LADY SMITH: Yes.
- 11 MS INNES: There was an agreement that the matter needed to
- 12 be referred to the police. The boy didn't want the
- 13 police involved. Geoff Pearce interviewed Martin, who
- 14 admitted that he had slapped the boy and then drove the
- 15 boy to the police station in Nairn but the boy refused
- 16 to make a complaint or go inside.
- 17 A. Mm.
- 18 MS INNES: "Martin said they started to drive home but made
- 19 up on the way and returned to Nairn to complete their
- 20 holiday."
- 21 That seems to be Mr Martin taking the boy to the
- 22 police station, not the social worker, because they were
- 23 away at that point?
- 24 A. Yes.
- 25 LADY SMITH: And the social workers had heard the

- 1 admission --
- 2 MS INNES: Yes.
- 3 LADY SMITH: -- from Martin, but didn't report it?
- 4 A. That's an interesting observation. Thank you.
- 5 I do know from reading this report that the young
- 6 person himself found this a difficult matter and did not
- 7 wish to make a complaint to the police, so it would have
- 8 been very difficult for him to go on to make further
- 9 disclosure or to discuss that in any detail, so that
- 10 would have been a stumbling block there.
- 11 LADY SMITH: Well, it all depends how the police get on.
- 12 It's not for social work to second guess.
- 13 A. Yes.
- 14 LADY SMITH: Whether the police consider, on the evidence
- 15 they have, that they ought to take it further. Or even
- 16 just record it in the information that the chief
- 17 constables keep.
- 18 A. Yes.
- 19 LADY SMITH: Which is really important, as you'll know, for
- 20 example in enhanced disclosure purposes.
- 21 A. Absolutely. But again I think what's missing here is
- 22 that rigour and consistency of approach.
- 23 LADY SMITH: Yes. It's very fair of you to say that. Thank
- 24 you, Jacquie.
- 25 MS INNES: I think it goes on from there to talk about

- 1 various things that happened. Again it's mentioning
- 2 that Bill Frew said that the care was to be reviewed.
- 3 At paragraph 14.22 it says:
- 4 "It was agreed that the boy should continue to
- 5 reside with Martin but Bill Frew would be visiting
- 6 Martin to make it perfectly clear about the expectations
- 7 of the department. No further placements until
- 8 re-assessment."
- 9 Then there's reference to awaiting the police
- 10 decision, which occurred in the Grampian policing area.
- 11 14.23, there's reference to a visit with Martin.
- 12 Then at 14.24 there's reference to a child
- 13 protection case conference, where it says:
- 14 "Martin and the boy did not challenge the version of
- 15 events provided. Martin stated that the boy's behaviour
- 16 had been perfect. The social worker felt the
- 17 relationship and placement had been positive for the
- 18 boy. Martin apologised for hitting the boy and reported
- 19 to be taking stress management and hypnotherapy classes.
- 20 The decisions taken included a referral to Dr Field to
- 21 look at strategies for managing conflict, and the social
- 22 worker was to be more involved."
- 23 Was it perhaps at that stage that this
- 24 registration --
- 25 A. Yes.

- 1 Q. So at the child protection case conference, the boy
- 2 would then be registered as being at risk of physical
- 3 abuse?
- 4 A. Yes.
- 5 Q. But the outcome of the case conference was that,
- 6 nonetheless, he was to stay with Mr Martin?
- 7 A. Yes.
- 8 MS INNES: I see.
- 9 Right, my Lady, it's just after 11.30.
- 10 LADY SMITH: Yes, would that be a good place to break?
- If that would work for you, Jacquie, we'll take the
- 12 morning break just now and I'll sit again in about
- 13 15 minutes.
- 14 Thank you very much.
- 15 (11.33 am)
- 16 (A short break)
- 17 (11.51 am)
- 18 LADY SMITH: Are you ready for us to carry on, Jacquie?
- 19 A. Yes, thanks very much, my Lady.
- 20 LADY SMITH: Thank you.
- 21 Ms Innes.
- 22 MS INNES: Thank you, my Lady.
- 23 If we can go back to PKC-000000180 and to page 15
- and the section numbered 16 on the page, "Overview", it
- 25 talks first of all at paragraph 16.1 about Martin being

- 1 "... willing to challenge social work and assert his
- 2 position ... he shows an angry side, not previously
- 3 shown".
- 4 Then it says:
- 5 "He has missed his child protection training to
- 6 support [the boy we've been talking about] so will have
- 7 an excuse for taking this stance that isn't challenged."
- 8 I'm not sure I fully understand that.
- 9 A. Obviously Mrs Conway's written this report, but my take
- 10 on that would be that there were a number of occasions
- 11 where Mr Martin did not attend particular support groups
- or training and this was another instance of that. So
- if he was challenged on that, in terms of his uptake of
- 14 training, he had a reasonable excuse for that.
- 15 Q. That was because he was busy doing other work for the
- 16 Local Authority?
- 17 A. Yes.
- 18 Q. Yes. Then at 16.2 she says:
- 19 "Apart from what is stated as a complaint against
- 20 Martin by the boy, language such as saying 'he loved
- 21 him' and 'they made up' and the boy 'begging to be
- 22 allowed to return' to Martin do seem to ring
- an unhealthy alarm bell about this relationship, which
- 24 did not appear to inform decisions but instead seemed to
- 25 reinforce it as productive. This grooming was being

carried out under the noses of the workers in this
situation and they have not been able to recognise that
or scrutinise it."

In terms of that particular issue, you know, when sort of red flags or alarm bells should be raised, how do you make sure that staff can see these warning signs and act on them appropriately?

I think in terms of this particular paragraph and the issues that it raises is around the understanding of sexual abuse, sexual exploitation and the grooming process. And back in the 1990s I would suggest that that was something that had not come to the fore in social work practice at that time. It would be something that would be quite new to the staff involved.

And currently that's something that would be very much to the front of people's thinking in understanding young people's behaviour, particularly in these kind of situations because where you have -- what you have here is a situation where there were young boys experiencing physical assaults, for example, but asking to return to that household because that was where they felt cared for, and using -- I think what it says here is when he was asking the young boy to return, he said, "Because I love you, please come back", you know, those were the words that were being used, and that concern that the

- 1 relationship was more than the caring relationship of
- 2 foster carer to child in care. It was much more than
- 3 that. I think that's what it's alluding to.
- 4 So today significant training has been undertaken
- 5 around sexual abuse, sexual exploitation and the nature
- 6 of the grooming of young people, so I would expect all
- 7 our social work staff in children and families to have
- 8 a high level of awareness of these kind of -- of this
- 9 kind of practice.
- 10 Q. Looking back to that time, this is in around 1995, and
- 11 the convictions that we looked at of other foster carers
- 12 were in 1993 and 1994.
- 13 A. Yes.
- 14 Q. So the Local Authority obviously had very recent
- 15 experience of foster carers having been convicted for
- 16 sexual offences. So I'm just wondering how that fits
- 17 with a potential lack of awareness or challenge on the
- 18 part of the social workers?
- 19 A. Yes, I can't answer that because I don't have knowledge
- 20 of the training and the development opportunities that
- 21 were available at that point in time.
- 22 Q. I suppose it might highlight the importance of feeding
- 23 learning from circumstances --
- 24 A. Yes.
- 25 Q. -- which have given rise to convictions --

- 1 A. Yes.
- 2 Q. -- and making sure that that's passed on to staff?
- 3 A. Yeah. I think on that point, if we think about the two
- 4 cases that you raised earlier and this particular case,
- 5 not being able to discover in our interrogation of
- 6 records that there has been an internal or independent,
- 7 external scrutiny of these circumstances is a concern
- 8 and one of the reasons why we wanted to do this in this
- 9 particular case, because there are still lessons to be
- 10 learnt from this for the present day.
- 11 LADY SMITH: They cannot in the 1990s have been ignorant of
- 12 the risk of children being sexually abused in foster
- 13 care, can they?
- 14 A. I mean I do recall, my Lady -- because I'm old enough to
- 15 have been working around this particular time -- that
- 16 the concept of sexual abuse or sexual abuse of babies
- 17 was actually, you know, very new in the mid 1980s, so --
- 18 and that sense of thinking the unthinkable, because the
- 19 initial reaction is to deny that this is happening in
- 20 front of your very eyes, but that need to interrogate,
- 21 to be curious and to be professionally alert to those
- 22 risk factors, I think some of the risk factors were
- 23 probably not always recognised and not necessarily
- 24 evidence based and researched at that point in time.
- 25 LADY SMITH: Do you think there was something about this

- 1 particular young man that of itself from the way he was,
- the sort of person he was, pulled the wool over their
- 3 eyes?
- 4 A. Yes, I do.
- 5 LADY SMITH: Must have been, mustn't there?
- 6 A. I think when you read this report and you see the number
- 7 of staff who were involved with him in different
- 8 capacities, his ability to do that was certainly quite
- 9 noticeable.
- 10 LADY SMITH: Yes.
- 11 Ms Innes.
- 12 MS INNES: Thank you, my Lady.
- 13 If we move a little bit further on in the report to
- 14 page 17 and this is moving forward in time and
- paragraph 18.2 -- well, first of all, 18.1:
- "In May 1996 Martin told mainstay social workers
- 17 that he was resigning and planning to work with
- 18 Barnardo's."
- 19 That seemed to be something that was noted in the
- 20 file.
- 21 Then at 18.2 it says:
- 22 "In October 1996 Martin was anxious that his review,
- 23 requested as a result of the assault on the boy [that
- 24 we've talked about] had still not been completed. Work
- 25 did appear to be ongoing from the files."

- But I think in the meantime he'd had another boy
- 2 placed with him; is that right?
- 3 A. Mm-hmm.
- 4 Q. Again, you might have recovered more information in
- 5 relation to what was going on at this time?
- 6 A. Yeah. What I've been able to glean from the foster
- 7 carer files that in and around this time the Local
- 8 Authority had agreed to make use of the BAAF, the
- 9 British Association of Adoption and Fostering, Form F,
- 10 and the agreed policy and procedure was that all
- 11 registered mainstay carers would undergo a re-assessment
- 12 using that as a new tool.
- 13 So that was what was underway I think in this period
- 14 here and a new social worker had been allocated to carry
- 15 that out in conjunction with a second worker.
- 16 Q. Okay.
- 17 A. So that was under way. And I think the displeasure
- 18 that's being expressed here was that this was taking
- 19 a long time and obviously had implications for the
- 20 ultimate registration as a foster carer.
- 21 Q. Okay. Again if we move on in this period to page 20 and
- 22 paragraph 23.2, and this covers something that you've
- 23 alluded to to some extent already, about the boys coming
- 24 to the house. It says:
- 25 "Martin appear to have had quite a hold on the boys

- in his care, many return to his home even after the
- 2 placements are over and those whom Martin determines
- 3 must leave beg to be returned to him. Given a comment
- 4 that [another boy, so a boy that we've not talked about
- 5 yet] was having contact with a previous carer was
- 6 described as inappropriate, it is strange that the
- 7 number of boys and the emotional links to Martin weren't
- 8 probed further, forensically considered or scrutinised."
- 9 So --
- 10 A. I think that's a fair assessment in the period 1993 to
- 11 1995, but during 1996 and the work that was underway to
- 12 complete the Form F and a re-assessment using that as
- a tool, I can see from the records in the foster carer's
- 14 file that there was a great deal of exploration of many
- of these issues, and that plus a number of other
- 16 concerns around his health and his honesty around that
- 17 ultimately led to his resignation.
- 18 Q. Okay. We'll come on to that a bit more in a moment. If
- 19 we move on to page 21 --
- 20 LADY SMITH: Just before we go to page 21, do you think that
- 21 if he had not resigned he'd have been de-registered in
- 22 any event?
- 23 A. That's a difficult thing to say. I think if he was
- 24 appearing before the panel now the answer would be yes.
- 25 LADY SMITH: Hard to say what would have happened.

- 1 A. It would be hard to say at that -- in terms of what the
- decision might have been back in 1996/1997.
- 3 LADY SMITH: To which one is tempted to say: how bad did it
- 4 have to get? And I'm guessing you'll say: it's hard to
- 5 tell.
- 6 A. Yes. Yeah.
- 7 LADY SMITH: Thank you.
- 8 A. However, if I may say something else?
- 9 LADY SMITH: Yes.
- 10 A. I think reading the records and the new social worker
- 11 who was allocated to this, who came in with fresh eyes
- 12 and a determination to dig deeper into these issues, is
- 13 to be commended in terms of the work that she did there.
- 14 LADY SMITH: Yes. Thank you.
- 15 MS INNES: If we move on to page 21 and paragraph 24.3,
- 16 there were allegations made by another boy who was
- 17 placed with Mr Martin and I think these perhaps came
- 18 through the boy's mother and she contacted the Daily
- 19 Record, I think, and I think perhaps we know from the
- 20 records that they tried to contact Mr Martin. They were
- 21 claiming there were allegations of sexual abuse at that
- 22 time.
- 23 At paragraph 24.4 she records:
- 24 "Martin was discussing the sexual abuse allegations
- 25 with his social worker and wanted to know how to be

- 1 a better carer. The social worker records Martin might
- 2 need additional intensive support to work through his
- 3 feelings of anger and rebuild his self-confidence
- 4 following these allegations."
- 5 We've seen reference to that during the course of
- 6 Mr Martin's evidence, that that record was looked at.
- 7 A. Mm-hmm.
- 8 Q. Again do you have any additional information in relation
- 9 to that to shed some more light on what was going on at
- 10 this time?
- 11 A. I think this relates to his opening questioning about
- 12 where he was going wrong and a sense that he was
- 13 expressing an inability to understand why these issues
- 14 were arising and needing support to establish better
- 15 boundaries. And that's what he was expressing. And
- 16 certainly there were indications where he was under
- 17 a great deal of stress personally, and these -- you
- 18 know, if you think of the catalogue of incidents were
- 19 increasing and the pressure that he was under was
- 20 increasing.
- 21 Q. If we move on to page 25, still staying with what
- 22 happened around this time, at paragraph 29.8, after the
- 23 allegations of sexual abuse had been made, the police
- 24 were involved. If we look at 29.7, they interviewed the
- 25 two boys who we know had been staying with Mr Martin

- 1 prior to him becoming a foster caxer.
- 2 At 29.8:
- 3 "The police contacted the social worker suggesting
- 4 that they wouldn't be interviewing Martin. She told him
- 5 about this and he expressed his anger that his friends
- 6 [the boys] were questioned by the police. The police
- 7 informed Martin that the allegations made by [the boy
- 8 who had been in foster care] were of a sexual nature."
- 9 Then there was a further decision that another child
- 10 would be returned to Martin's care and there would be no
- 11 further child protection proceedings. However, it says
- 12 that there was still some concern around Martin and
- 13 Steve Mackay alleged that he hadn't given the
- 14 instruction to return the child. So the child had been
- 15 returned but then he was removed again.
- 16 Then it says at 29.10:
- "It was alleged during the JII that the brothers
- 18 reported that Martin had testicular cancer and it was
- 19 stated by one of the boys that he slept in Martin's bed
- 20 with him any time he stayed over and there was no other
- 21 bed available."
- 22 A. Yes.
- 23 Q. Again these things would obviously be raising alarm
- 24 bells. Do you know what happened as a result of these
- 25 statements?

- 1 A. I can't answer that question in terms of the actions
- 2 that were taken at that point in time without further
- 3 opportunity to read the records. However, I do know
- 4 that the issues around sleeping arrangements and some
- 5 issues around nakedness and clothing were all matters
- 6 that were raised within the Form F assessment and in
- 7 discussion with Mr Martin.
- 8 Q. Okay. If we go over the page to page 26 and
- 9 paragraph 31.3, she notes there:
- 10 "Concerning responses to sexual contact were
- 11 evident."
- 12 There's something -- an issue in relation to other
- boys. And then it says:
- 14 "There was almost no reaction to the boy stating
- 15 that he frequently shared a bed with Martin."
- 16 But I don't know if -- from the additional files
- 17 that you've found, is that something that was then
- 18 looked at in the context of that re-assessment?
- 19 A. I think -- I think it's fair to say that up until this
- 20 point the significance of having two other youngsters
- 21 staying over frequently in the household were overlooked
- 22 and that they were not a matter for enquiry and that we
- 23 see that it wasn't until the police investigation -- as
- you referred to earlier -- where those young boys were
- 25 actually interviewed about their experiences within the

- 1 household.
- 2 So up until that point it was understood, it was
- 3 known, but the significance I think had not been really
- 4 considered in detail.
- 5 Q. Then it says at paragraph 31.4:
- 6 "There were facts given regarding Martin having
- 7 cancer but little evidence that this was being checked.
- 8 Martin began to introduce that he was undergoing medical
- 9 investigations."
- 10 I think the writer suggests that he was creating
- 11 a story around what the brothers had disclosed in their
- 12 interview.
- 13 A. Yes.
- 14 Q. I think she's saying it was a story, because she then --
- 15 did she have information about the medical information
- 16 given to the panel in the re-assessment?
- 17 A. I can provide you with some more information on that if
- 18 that's helpful?
- 19 Q. Yes.
- 20 A. What that relates to is the information that had been
- 21 given in the police interview of these two young boys
- 22 who were not in foster care, and if you think about the
- 23 questioning that might have been around sleeping in
- 24 someone's bed or sexual contact or physical contact of
- 25 a sexual nature, these boys have -- or one of them has

indicated that Mr Martin is indicating or has indicated
to them that he has testicular cancer or has had cancer,
so there's obviously some discussion around genitalia
and those matters.

That became a question for the social workers to actually establish whether that was true or not, and there was also references in the records to Mr Martin having indicated that he'd had cancer of the stomach lining before he came to Scotland from Ireland. And that was all considered and discussed with him and became another area of contention between the social work services and Mr Martin, and reported to the -- in the Form F and would be -- have formed part of the report going to the fostering and permanence panel.

The medical adviser to the panel confirmed categorically that Mr Martin had not undergone any investigations or treatment for cancer of -- in any sort, and there's written evidence of that.

And there's also the report to the panel is that in the medical adviser's view, she could not support his re-registration until he underwent a full health assessment from his general practitioner.

So there's an indication here that some of this may be fabricated and not corroborated by medical evidence, and that was initiated from the investigation that was

- 1 carried out by the police, so the evidence given by the
- 2 two young people.
- 3 Q. Did Mr Martin agree to undergo that additional medical
- 4 or not?
- 5 A. No. He resigned beforehand. It was a matter of great
- 6 frustration for him.
- 7 Q. If we can look on, please, to page 29, paragraph 35.6.
- 8 The writer refers to a paper which was published by
- 9 Mr Martin about foster care and she says:
- 10 "This paper was peppered with inaccuracies in
- 11 respect of his foster caring experience and what we now
- 12 know of his home life."
- 13 Then he talks about his journey into foster care and
- 14 that he claimed he was a qualified social worker as
- 15 well.
- I think you've seen that article?
- 17 A. I haven't read the article --
- 18 Q. Okay.
- 19 A. -- but I have investigated to see whether it's still
- 20 retrievable from certain academic sources and
- 21 I understand that Mrs Conway did.
- 22 Q. Okay. I think if we go on to page 30 and
- 23 paragraph 39.2, she says there:
- 24 "The inconsistencies were beginning to be more
- 25 frequent and suggest that Martin was losing focus as

- 1 errors were highlighted. The most worrying of these was
- 2 the litany of fabrication within his published paper."
- 3 She seems to have --
- 4 A. Formed a view --
- 5 Q. -- formed a view about that.
- 6 Then at 39.3 she says:
- 7 "The assessment process was underway and there was
- 8 a level of resistance from Martin to undergo a medical.
- 9 There was an inevitability to his resignation that
- 10 stemmed from a greater level of scrutiny that was
- 11 beginning to emerge as normal."
- 12 A. Yes.
- 13 Q. I think she's maybe saying he was beginning to realise
- 14 that there would be more scrutiny than there had been
- 15 before?
- 16 A. Yes.
- 17 Q. Okay. I just want to make sure that we've covered all
- 18 of the points that you've drawn out from this review and
- if we can look, please, at PKC-000000189, which is
- 20 a summary of some points, I think, that you have drawn
- 21 out following the discovery of the additional files.
- 22 If we look down to the bullet points, so there's
- 23 additional information and I suppose the first issues
- 24 are positives.
- 25 A. Yes.

- 1 Q. So in general there was more going on in terms of
- 2 re-assessment than might have appeared from the files
- 3 that we had previously?
- 4 A. Yes.
- 5 Q. Then you say that there were a number of themes that
- 6 cement your previous concerns, and so first of all:
- 7 "Material which evidences that those involved were
- 8 struggling to address concerning behaviour ..."
- 9 A. Yes.
- 10 Q. You've highlighted some of those already.
- 11 The second one is in relation to the family friends
- 12 who you've talked about.
- 13 Then the next point:
- 14 "His approach was to paint himself as being at risk
- 15 and struggling, which staff appear to have bought into."
- 16 A. Yes.
- 17 Q. Can you tell us a bit about that?
- 18 A. I think on reading the records and the way in which he
- 19 presented the situation was almost that he was at risk
- 20 of allegation because of the lack of boundaries that
- 21 were around and that he didn't know what to do about
- 22 that. And that my assessment of reading some of the
- 23 records of meetings were that that was accepted at face
- 24 value. And so therefore Mr Martin's struggles became
- 25 the focus of the discussion rather than what was

- 1 happening with the children.
- 2 Q. Then the next bullet point refers to the Form F and the
- 3 fresh eyes --
- 4 A. Yes.
- 5 Q. -- introducing a greater level of rigour?
- 6 A. Yes.
- 7 Q. Then the final bullet point talks about the issue of
- 8 health, which you've mentioned?
- 9 A. Mm-hmm.
- 10 Q. Then over the page you mention the issue about them
- seeing Mr Martin placing himself at risk of allegations.
- 12 A. Yes.
- 13 Q. Then the next bullet point is that looking at the young
- 14 people's experience, you refer to various issues that
- 15 come through as leading up to and being integral to
- abuse: being given alcohol, I think you mentioned in
- 17 your evidence earlier cannabis potentially?
- 18 A. Yes.
- 19 Q. Doubtful boundaries about nakedness and sleep
- 20 arrangements, large number of visitors, dishonesty, sex
- 21 talk. All of that is set out in the records that you've
- 22 looked at?
- 23 A. Yes.
- 24 Q. I suppose you would say that those patterns of behaviour
- 25 should have been seen for what they were at the time?

- 1 A. Yes.
- I think on reflection it took some time for people
- 3 to stand back and see that whole picture, whereas if you
- 4 think about current practice, where it's very much about
- 5 keeping a chronology of events and an overview and where
- 6 we have a series of allegations and complaints being
- 7 made against one foster carer, that all of those would
- 8 be considered, followed through and reported back to the
- 9 panel and not seeing that necessarily in this case.
- 10 Q. Okay. You say in the final bullet point that you're
- 11 surprised that it didn't lead to a review of some
- 12 sort --
- 13 A. Yes.
- 14 Q. -- on that point of conviction, there should have
- 15 been -- and as you've already said you want to learn the
- 16 lessons from this case. So having undertaken the review
- and reviewed the additional files that you found, what's
- 18 your plan in terms of learning from this?
- 19 A. Yes, thank you. In terms of a plan, I think there's
- 20 still some gaps that we need to address. So we've found
- 21 the foster carer's files, I've read them in advance of
- 22 coming here to give evidence, but a further analysis of
- 23 that would be required in order to give the full picture
- 24 here.
- 25 I believe that there is merit in undertaking

- 1 a learning exercise around this involving a whole range
- of staff, not just those that are involved in family
- 3 placement but those involved in child protection and
- using this, although it's a historical case, to actually
- 5 explore the deficiencies in practice in this time,
- 6 consider what needs to be done in the present time and
- 7 re-evaluate our processes and practices and approaches
- 8 in the current day.
- 9 So I've already spoken to the chair of the Child
- 10 Protection Committee, for example, and the chair of our
- 11 chief officer's group for public protection for support
- 12 to enable that to happen, so that's certainly something
- 13 that we would want to take forward. But very much in
- 14 the early days of planning that.
- 15 Q. I want to move on to some other matters now, so
- I mentioned earlier that there were four convictions,
- 17 we've looked at three of them. The final one is at
- JUS-000000090, which we can see that this is the
- 19 conviction of Anthony Clark. The conviction, if we
- 20 scroll down a little, was in December 2009 and it's two
- 21 charges of sexual offences, which we'll come to, and the
- 22 sentence was -- it's noted here, my Lady, as one year
- 23 imprisonment?
- 24 LADY SMITH: Yes.
- 25 MS INNES: However, that was quashed and a probation order

- 1 was made.
- 2 LADY SMITH: Thank you.
- 3 MS INNES: We'll come to that just for reference in
- 4 a moment.
- If we look on to page 3, I think we see the charges.
- 6 The first charge is in respect of placing a -- of
- 7 taking photographs essentially of a child.
- 8 Then the third charge is in respect of possession of
- 9 photographs. And those are from 2007 to 2008.
- 10 And the child I think was aged 16 at the time.
- 11 If we look on just for completeness to page 6 --
- 12 sorry. Yes, it's page 4 -- we see the note of the
- decision in the appeal. So 26 June 2010 and the
- interlocutor starts at the bottom of the page. Then if
- 15 we go on to the next page Your Ladyship can see:
- 16 "The court, having heard the representative for the
- 17 appellant, sustained the appeal; quashed the extended
- 18 sentence of imprisonment imposed on the appellant and
- 19 substituted a probation order for a period of three
- 20 years."
- 21 So that was the outcome of that case.
- 22 In terms of this conviction, are you aware if there
- 23 was any review or follow up to it?
- 24 A. I don't think there was, no.
- 25 Q. Do you know why that would have been? I mean that's

- 1 much more recent, obviously.
- 2 A. The information I can give you is that I know that there
- 3 would have been a review of the registration of the
- 4 foster carers, because there's a couple involved in this
- 5 particular case and a report submitted to the fostering
- and permanent panel for a decision on that.
- 7 On reflection, I would suggest that that's not
- 8 a sufficient review or report in terms of learning
- 9 lessons from this. And one of the things I think that
- 10 should happen is that where we have a conviction of
- 11 a foster carer, that there should automatically be
- 12 a review of that case, in the same way that you would
- 13 carry out a significant case review.
- 14 Q. Do you think that if you were to carry out that review
- 15 within the Local Authority, and obviously you could
- 16 share the learning of that within your own Local
- 17 Authority, do you think that learning from reviews like
- 18 that should be shared more widely?
- 19 A. Yes.
- 20 Q. How would you go about doing that?
- 21 A. Well, one of the ways that is carried out in relation to
- 22 significant case reviews that -- or initial case reviews
- 23 or learning reviews that are carried out under the
- 24 auspices of the Child Protection Committee are reported
- 25 to the Care Inspectorate, and they carry out an analysis

- of those and share the key themes and learning across
- 2 Scotland from each of those.
- More locally, we have very good relationships with
- 4 our Local Authorities that formed the Tayside region
- 5 before, so we would -- and currently would share
- 6 outcomes from a case review with our partners.
- 7 Understanding that Police Scotland and NHS Tayside cover
- 8 the whole area. So there are opportunities to do that.
- 9 And one of the ways that could close this circle is
- 10 ensuring that where a foster carer is convicted of
- 11 offences against children, that that would automatically
- 12 become -- you know, or fulfil the criteria for a review
- 13 and at the moment I'm not sure that it does.
- 14 LADY SMITH: Don't all Local Authorities have an interest in
- 15 knowing what each other have experienced in terms of
- 16 foster carers being convicted, what's been learnt --
- 17 A. Yes.
- 18 LADY SMITH: -- as a result? And maybe a way forward is to
- 19 find a means of sharing with each other?
- 20 A. Yes. Yes.
- 21 LADY SMITH: Just going back to Pol Martin for a moment, I'm
- 22 sorry, I've been mulling something over, you've
- 23 explained you now have a plan and you've told us what
- that's going to involve. Do you think you'd have got to
- 25 that at this stage if his case had not been highlighted

- in this Inquiry?
- 2 A. No, I don't think we would. And I think the opportunity
- 3 to continue to reflect on this and -- we remained
- 4 concerned that we didn't have the foster carer's file
- 5 and continued to search for that, but I think seeing the
- 6 evidence before the Inquiry, having the opportunity to
- 7 hear testimony and also hear -- see Mr Martin's
- 8 statement has encouraged me to look further into this
- 9 particular case.
- 10 LADY SMITH: Thank you very much.
- 11 MS INNES: Just dealing with hearing some of the evidence
- 12 that has been given in the course of the Inquiry, in
- 13 your hard copy folder at the second tab you should have
- 14 a table of the evidence that's been given and the
- 15 relevant pseudonyms of people.
- 16 A. Yes.
- 17 Q. A table there.
- 18 A. Yes.
- 19 Q. The first person that I'm going to refer to doesn't in
- 20 fact have a pseudonym because she waived anonymity and
- 21 that person is Kerry McDonald. Were you able to listen
- 22 to Kerry's evidence yourself?
- 23 A. Yes, I did.
- 24 Q. Okay. I am going to ask you a couple of questions about
- 25 her evidence, but before I do that, did you have any

- 1 reflections on her evidence from listening to it?
- 2 A. Yes. I think my reflections on listening to Kerry's
- 3 testimony and her experiences was, you know, it's a very
- 4 sobering account of difficult and traumatic experiences
- 5 and abusive experiences in foster care. And her
- 6 attempts to seek some support or to seek some action and
- 7 to be rescued out of what was a very difficult situation
- 8 went unheard. And that's an entirely unsatisfactory
- 9 outcome for any young person.
- 10 Q. I think an example of that might be at -- if we look at
- 11 PKC-000000163, page 7, so these are some of Kerry's
- 12 records that were looked at at the time that she gave
- 13 evidence. The first entry refers to an office visit
- 14 from her father and then the next paragraph refers to
- 15 the social worker saying:
- 16 "... I would phone her foster carer to tell her that
- 17 he hadn't been at the school, perhaps Kerry was worried
- in case he would go. Kerry told her father that the
- 19 foster carer used a leather belt on her. I told the
- 20 foster carer that this had been proved wrong in the past
- 21 when Kerry had said this."
- 22 And then it goes on from there. So there was that
- 23 entry.
- 24 Then if we look further down the page, at
- 25 24 November 1987, the very last entry on the page, and

- 1 it says there:
- 2 "At about 6.15 pm Kerry arrived at the Girls'
- 3 Brigade company I am involved with. She said she wasn't
- 4 going back to the foster parents."
- 5 A. Yes.
- 6 Q. I think we see even on this page that some of the things
- 7 that you mentioned there, that she was seeking help, she
- 8 was telling her dad. She went to find the social worker
- 9 in her -- in the social worker's spare time,
- 10 essentially --
- 11 A. Yes.
- 12 Q. -- to say that she didn't want to go back to the foster
- 13 parents. I think you say that you recognise that that
- 14 went unheard.
- 15 A. Yes.
- 16 Q. Just looking at this page, I think you'll be aware that
- 17 Kerry asked for a copy of her records from the Local
- 18 Authority?
- 19 A. Yes.
- 20 Q. And she was given a copy, which was obviously redacted.
- 21 If we can look at WIT-3-000001293 and the first
- 22 page there, we can see that the part that I read out
- 23 about her telling her dad that she'd been hit with
- 24 a belt, that that's blanked out on the copy that was
- 25 given to Kerry.

- 1 A. (Witness nods)
- 2 Yes.
- 3 Q. I think there was -- again we can look at it if need be,
- 4 but I think you're aware that there was also a report of
- 5 Kerry having been to a police station, so if we go to
- 6 pages 4 and 5 of this document and look at the bottom of
- 7 page 4 and we can see that there's a whole section
- 8 redacted and at the top of page 5 a whole section
- 9 redacted.
- 10 A. Yes.
- 11 Q. Then if we go back to PKC-000000163 at page 28, so this
- is the same page, if we look down to the bottom of the
- page, we can see there the paragraph that was redacted
- 14 says:
- 15 "Telephoned the foster mother who eventually agreed
- 16 to come to the police station. She was very overbearing
- 17 and domineering when she first arrived. Kerry said
- 18 nothing for the 30 minutes or so that the foster mother
- 19 was with her and most of the time refused to even look
- 20 at her. The foster mother denied any truth in the
- 21 allegation of beating Kerry with a belt, although she
- 22 admitted to tugging her hair, clearly she finds it
- 23 difficult to know how best to deal with Kerry's
- 24 continuing pilfering and lying. The foster mother asked
- 25 me to leave the room for a little while and it was clear

- when I re-entered the room that she was trying to get
- 2 through to Kerry by affectionate physical contact, which
- 3 was being rejected. In any case Kerry was then helped
- 4 [and it says above that 'dragged'] out of her chair and
- 5 out of the police station into the foster carer's car."
- Now, all of that's been redacted on the records that
- 7 have been given to Kerry.
- 8 A. Yes.
- 9 Q. Obviously we understand that certain things need to be
- 10 redacted. The concern here is that in those parts that
- 11 were redacted there were reports of Kerry suffering
- 12 abuse or certainly information about the attitude of the
- 13 foster parent towards her.
- 14 A. Yes.
- 15 Q. Do you have any comment on that?
- 16 A. Yes. And thanks for drawing this to our attention.
- 17 The fact that Kerry was actually party to that
- 18 discussion and those events means that she should have
- 19 been able to have that information given to her.
- 20 When this was raised and noticed at the point where
- 21 Kerry was giving evidence to the Inquiry, we immediately
- 22 responded and raised that with our data protection
- 23 officer, so the matter has been considered with some
- 24 immediacy and the error appreciated and recognised.
- 25 So we're recognising that the entire passage that

you've discussed there has been removed and that's been discussed with the case officer who was involved in this particular case, who recognises that on reflection that there has been an error here and that information should have been provided.

I think the explanation there is that, you know, this is not something that has been seen in other aspects of that person's work. We've had a close look at other historical records that that person has been involved with and see this as a one-off event.

So a number of subject access requests have been reviewed and the issue discussed in detail with the member of staff concerned.

In addition, the new arrangements will include a check by another officer before records are released to applicants and a revisiting of training and development for the staff.

We carried out some joint training between social workers and case officers who are dealing with the subject access requests some time ago, so it's likely that we will revisit that because I think it's really helpful to do that together to understand the sensitivities involved and the nature of the work that they're involved in, because I think it is very sensitive material and it is very emotive in some -- in

- 1 many regards. So we will be taking that forward too.
- 2 LADY SMITH: It strikes me that there's another lesson that
- 3 you're probably aware of here. If you take somebody
- 4 like this, who's left childhood not exactly feeling
- 5 imbued with trust and confidence in the Local Authority,
- 6 or indeed authority in general --
- 7 A. (Witness nods)
- 8 LADY SMITH: -- who then in adulthood asserts a right they
- 9 have to see what was written about things they were
- 10 involved in and they're faced with parts of it being
- 11 withheld.
- 12 A. Yes.
- 13 LADY SMITH: That just increases the earlier feeling that
- 14 they can't trust this authority, they can't trust
- 15 generally authority, whereas the Local Authority has
- 16 missed an opportunity to do something to try and
- 17 demonstrate to them that in some respects they can be
- 18 trusted.
- 19 A. Yes. Absolutely. And that this is an opportunity for
- 20 people to understand their past and to understand and
- 21 make sense of that because they have a lot of questions
- 22 around that.
- 23 LADY SMITH: Yes.
- 24 A. So therefore any gap in that is not helpful to them,
- 25 absolutely --

- 1 LADY SMITH: Of course I fully appreciate SARs are hard to
- 2 handle and sometimes there has to be redaction, but as
- 3 soon as you get block redactions of paragraphs --
- 4 A. Yes.
- 5 LADY SMITH: -- it's bound to impact negatively on the
- 6 person requesting.
- 7 A. Yes, and I think we absolutely recognise that --
- 8 LADY SMITH: Yes.
- 9 A. -- and recognise the requirement for sensitive support
- 10 for any individual seeking information of this nature.
- 11 LADY SMITH: Good.
- 12 A. And are continually trying to improve upon that.
- 13 LADY SMITH: Thank you.
- 14 Ms Innes.
- 15 MS INNES: Thank you, my Lady.
- 16 I'd like to ask you about the evidence of another
- applicant, who has the pseudonym 'Louise'. 'Louise'
- 18 gave evidence on Day 314, which was 12 August 2022, and
- 19 I don't think you were able to listen to 'Louise's'
- 20 evidence yourself?
- 21 A. No.
- 22 Q. Although I assume you've had access to or members of
- 23 your team have had access to her statement and perhaps
- 24 the transcript of her evidence?
- 25 A. Yes, I have, I've seen the transcript of her evidence

- but I wasn't able to participate on that day.
- 2 Q. Again, just before I ask you a couple of questions about
- 3 her evidence, was there anything particular in relation
- 4 to her evidence that you noted?
- 5 A. Again, the evidence from 'Louise' relates to very long
- 6 periods of being in the care or in a household where she
- 7 felt different, not one of the family. The extent of
- 8 that -- the emotional impact of that is -- is
- 9 significant. She talks a lot about the impact on her
- 10 current lifestyle and relationships. And in this
- 11 situation again I think we're seeing a young person
- 12 whose behaviour and cries for help and seeking out
- 13 support is -- goes unheard.
- 14 Q. I think although she -- there was an issue of sexual
- 15 abuse by another foster child who was in the
- 16 household --
- 17 A. Yes.
- 18 Q. -- she also spoke about some physical abuse, but she
- 19 said in her evidence that it had little or she felt it
- 20 had little or no impact on her, that the mental or
- 21 emotional abuse had a much more significant impact.
- 22 A. (Witness nods)
- 23 Q. I just wanted to ask you about some issues that she
- 24 raised broadly in her evidence and we know that she was
- 25 placed with her foster carers at quite a young age and

- there appeared to be a level of informality in terms of
- 2 the social worker's interactions with her, to the extent
- 3 that she was led to believe that the social worker was
- 4 a friend for a long number of years and the Local
- 5 Authority then started trying to impose greater
- 6 formality, which was resisted by the carer.
- 7 A. Yes.
- 8 Q. Do you have any comment on that?
- 9 A. Yes. In reading 'Louise's' statements, you know, that
- 10 struck -- stood out for me, and the importance of
- 11 separation of the support for the carer and the support
- 12 for the child and ensuring that the child is clear about
- 13 who is their worker, who is their person, who is their
- 14 support person, and have independent support in that.
- 15 That came out -- that struck me very clearly in this
- 16 case.
- 17 Q. She also talked about the number of social workers she
- 18 had. I think she said she had something like 19 social
- 19 workers?
- 20 A. Yes.
- 21 Q. And, you know, she appreciated, I think she said in her
- 22 evidence that people move jobs and people are ill or
- 23 people go on maternity leave or they retire, but one of
- 24 the issues that she raised was the difficulty of lack of
- 25 continuity, being able to build a relationship with

- 1 someone.
- 2 A. Yes.
- 3 Q. Is that again something that is potentially an ongoing
- 4 issue in social work?
- 5 A. It's certainly something that would be very carefully
- 6 considered in terms of the need for continuity,
- 7 stability, and for developing longstanding and trusting
- 8 relationships with children. And we've given a lot of
- 9 consideration to minimise that change and to ensure that
- 10 children have access to a trusted person at all times.
- 11 Q. Another issue that she addressed, which has similarities
- 12 to other matters that we've already discussed today, is
- 13 the level of control that her foster carer had over the
- 14 social workers, that she seemed to exert a lot of
- 15 control.
- 16 A. Yes. I think in this particular situation for 'Louise'
- 17 that's clearly there, but I think we've seen it in other
- 18 cases that are before the Inquiry from, you know, that
- 19 originate from Perth and Kinross, where there seems to
- 20 be, in that context and in that time, a real difficulty
- 21 in challenging the carers and making some difficult
- decisions around children's future. So it's almost as
- 23 if those -- the carers have a right over and above the
- 24 child.
- 25 Q. Then another significant issue that she mentioned was

- 1 that she had little knowledge of her own family and
- 2 I think she discovered --
- 3 A. Yes.
- 4 Q. -- later in life that she had 13 siblings.
- 5 A. Yes.
- 6 Q. She talked about meeting two of her siblings by chance
- 7 in the library.
- 8 A. (Witness nods)
- 9 Q. And trying to trace and find her family she described as
- 10 being one of the most difficult things that she'd done.
- 11 A. Yeah. I think -- you know, reading 'Louise's' account
- 12 of her childhood and her lack of understanding and
- 13 knowledge about her past, her family and her life story,
- as we might call it, is very apparent, that she goes on
- 15 to suffer even more loss in terms of those siblings
- later on in life. So her account is certainly, you
- 17 know, full of gaps in her knowledge and loss in relation
- 18 to her family and a real need to seek that out.
- 19 Q. A statement which was read in of a person with the
- 20 pseudonym 'Frank', that was read in on Day 307, 12 July
- of this year. Just in terms of his statement, I think
- 22 one of the significant things that comes out of his
- 23 statement is that he was in one placement, abuse was
- 24 alleged to the extent that neighbours were phoning the
- 25 RSSPCC --

- 1 A. Yes.
- 2 Q. He was removed from that placement, I think he went to
- 3 residential care for a while, and then he was returned
- 4 back to the foster care household and again there were
- 5 issues arising there.
- 6 A. Yes.
- 7 Q. Do you have any comment on the circumstances of
- 8 'Frank's' --
- 9 A. Yes, in relation to 'Frank's' case I think the severity
- 10 of the physical assaults and abuse that he experienced
- is very sad to read. And one of the things that
- 12 I noticed in that particular case was that the -- the
- 13 RSPCC officer was involved and actually had come to
- 14 a different conclusion, I think, from the social work
- 15 services, so there were issues around there about
- 16 thresholds and what's acceptable for children and the
- 17 challenge around that.
- 18 So -- and for me, reading 'Frank's' account,
- 19 appreciating that what seems to be very much a sole
- 20 social work or social worker or sole social work service
- 21 dealing with what are, as I was describing, very serious
- 22 matters without considering that wider network around
- 23 the child and the neighbourhood and the concerns there.
- So, yeah, a very sad case.
- 25 Q. I'm going to move to look at Part B of your response

- finally. Just before I leave the applicants themselves,
- 2 I don't know if there was any other comment that you
- 3 wanted to make on any of the other evidence that you've
- 4 listened to or read?
- 5 A. I think it's overwhelmingly a position where children
- 6 are trying to tell people about the difficulties they're
- 7 experiencing and not being heard or the door not being
- 8 opened and the long-lasting effects of that and the lack
- 9 of trust, not only in terms of that caring relationship
- 10 that they had but the lack of trust in someone who was
- 11 actually invested with the responsibility of keeping
- 12 them safe.
- 13 Q. These are points that are as relevant today as --
- 14 A. Yes.
- 15 Q. -- they were at whatever time these applicants were in
- 16 care?
- 17 A. Yes.
- 18 Q. Just before I move to your Part B, I think you wanted to
- 19 say something about summaries that you had provided to
- 20 the Inquiry?
- 21 A. Yes.
- 22 Q. You provided some case summaries in respect of children
- 23 where you had found that abuse had been alleged?
- 24 A. Yes. Yes. We provided summary information on
- 25 a template and those have been provided to the Inquiry

- in relation to all of those circumstances in which we
- 2 carried out a stage 3 in-depth review of those records.
- 3 On reflection, and having heard the testimony of
- 4 witnesses to this Inquiry and further interrogation of
- 5 records, and knowing that we have other information that
- 6 we've pulled together to prepare that, they do seem
- 7 rather sanitised and bereft of some of the richer
- 8 material that would benefit the Inquiry, so we do have
- 9 other records that could supplement this, but my
- 10 reflection is that I think some really important
- 11 material is perhaps not reflected in these templates
- 12 that have been provided to you.
- 13 Q. Okay.
- Just for Your Ladyship's assistance, there are some
- 15 examples of these in the bundle --
- 16 LADY SMITH: Thank you.
- 17 MS INNES: -- there were 44, I think, templates, so not all
- 18 of them have been put into the bundle, but if we look at
- 19 PKC-000000084, this relates to Kerry McDonald.
- 20 Your Ladyship can see that this is a template with
- 21 various questions and answers that have been provided to
- 22 us by the Local Authority.
- 23 If we go on to, for example, page 3, we can see
- 24 answers to questions about over what period was the
- abuse alleged to have taken place, what was the process

- of investigation, and, I think, for example in Kerry's
- 2 case there's a lot of focus on a later complaint that
- 3 she made?
- 4 A. Yes.
- 5 Q. Perhaps rather than looking at some of the material that
- 6 we looked at during the course of Kerry's evidence?
- 7 A. Yes.
- 8 Q. And maybe that's the sort of thing that you're referring
- 9 to, Jacquie?
- 10 A. Yes.
- 11 Q. Okay.
- 12 A. And actually a bit more detail around the nature of the
- 13 abuse that was being experienced.
- 14 Q. Okay.
- 15 If we can look, please, at PKC-000000035, page 125,
- 16 this is the response in relation to the questions about
- 17 acknowledgement of abuse and at 3.1(a) the Local
- 18 Authority accepts that abuse took place and in terms of
- 19 the outcome of your file review, you note that there's
- 20 evidence of 42 children alleging abuse or having been
- 21 found to be abused in foster care over the relevant
- 22 period and you accept that it is probable that there
- 23 were other cases, and I think Pol Martin perhaps is --
- 24 and those children who were in foster care who came to
- 25 light during the course of the Inquiry --

- 1 A. Yes.
- 2 Q. -- would be an example of that, that you hadn't found
- 3 that during your own file review and it came to light
- 4 later.
- 5 A. (Witness nods)
- 6 Q. Equally, you accept that there may have been allegations
- 7 which weren't recorded or allegations weren't made at
- 8 the time?
- 9 A. Yes, or there may be no records available.
- 10 Q. Yes.
- 11 If we move on, please, to the next page, page 126
- 12 and question 3.2(a), the question there is:
- "Does the Local Authority accept that its systems
- 14 failed to protect children over that period?"
- There's reference to the file review. There's
- 16 a paragraph beginning:
- 17 "From the evidence available, it is our belief that
- 18 the organisation was at the forefront of new thinking in
- 19 respect of care models and practice. This included in
- 20 some instances influencing changes in legislation and
- 21 national policy and this work has been guided by sound
- 22 research and appropriate national reports. There is
- 23 evidence that such changes have been incremental and
- 24 sustained. Within this context, there is no evidence of
- 25 systemic failures or systems failures within the

- 1 establishment or organisation. The instances where the
- 2 abuse of children has been reported or recorded relate
- 3 to the unacceptable and abhorrent behaviours of
- 4 individuals who abused their position as trusted adults
- 5 and employees of the organisation. Although this is
- a significant proportion of children, there is no
- 7 evidence that this was as a result of systemic failings
- 8 or systems failures."
- 9 I wonder if, having reflected further, that's still
- 10 your position or do you have a different view?
- 11 A. On reflection, I think my personal and professional view
- 12 would be that, having considered the prevalence and the
- 13 individual testimonies around that failure to be heard,
- 14 that failure to respond and the failure to act to remove
- 15 that abuse, in many instances would suggest that the
- 16 failure to protect a significant proportion of children
- in foster care, my assessment would be that that is
- 18 a systemic failing.
- 19 Q. Then in terms of responses to abuse at page 128 and
- 20 paragraph 3.3(a), you're being asked to address the
- 21 question of whether the Local Authority accepts that
- 22 there were failures or deficiencies in its response to
- 23 abuse. The second paragraph there says:
- 24 "Looking back, children in foster care prior to
- 25 these developments lacked access to levels of

- independent support ..."
- 2 A. Yes.
- 3 Q. "It is highly probable that there were instances where
- 4 children experienced abuse and this went unreported or
- 5 unnoticed."
- 6 You had noted from your review that the response did
- 7 not seem to consider fully the risks associated with
- 8 continuing with the placement, which was the most common
- 9 outcome.
- 10 A. Yes.
- 11 Q. Am I right in saying that it is accepted that there were
- 12 failures and deficiencies in response to abuse?
- 13 A. Yes.
- 14 Q. I think we've seen some examples of that --
- 15 A. Yes.
- 16 Q. -- in the case of Pol Martin, the review that you've
- 17 provided to us.
- 18 A. (Witness nods)
- 19 Q. Beyond what we've spoken about today, is there anything
- 20 else that I've not covered that you wanted to highlight
- 21 in terms of, for example, lessons to be learned, changes
- 22 to be made?
- 23 A. I've got a number of things, but I would like to just
- 24 highlight a few for you.
- 25 I think one of the questions that has arisen for me

is around the deep exploration of the motivation to become a foster carer, because I think over time in the examples that we've considered in detail you see a motivation sometimes for financial gain and that comes through in some of the witness statements as well, that that's how it felt to them too. So that need for a very rigorous assessment and deeper exploration of the motivation to become a foster carer I think is a key lesson.

And that I think on reflection from some of the witness statements to the Inquiry you can see that very early on in a placement these children -- these adults who were children at the time are reflecting that they felt that something wasn't right and they began to experience abuse very early on in placement. It wasn't something that came out in a number of years. It was almost immediately. So that very risky period at that early stage of a placement and the extent to which that placement is supported and the child observed and has access to a trusted adult they can speak to at that very early stage I think is crucial. So some reflection on that about our practices at that very early stage of placement.

And that separation of support that I mentioned earlier, so I won't go into that in any more detail.

- 1 I think also there's a common theme coming through
- 2 that the behaviour which demonstrates children's
- 3 distress can be misconstrued and you see in a lot of
- 4 these cases children talking about bed-wetting and what
- 5 that would mean for them.
- 6 Q. Yes.
- 7 A. So -- and I think that tendency to very quickly decide
- 8 on a course of action, which was that -- to quickly and
- 9 unilaterally as a service decide that what was being
- 10 said was unsubstantiated and for no further action to be
- 11 taken, I think that's a key lesson as well.
- 12 So the importance of independence in decision making
- 13 and we spoke about the role of the fostering and
- 14 permanence panel, but that role of independence of -- to
- 15 challenge both for foster carers but also reviewing the
- 16 child's placement and the regularity of that I think is
- 17 key.
- 18 Q. Okay.
- 19 A. And training and development and knowledge and
- 20 understanding of staff.
- 21 And I think we also, from a Perth and Kinross
- 22 perspective, have learned some significant lessons
- 23 around our recording practices where we found
- 24 significant gaps.
- 25 Q. Yes.

- 1 A. And I think we've already spoken about the importance of
- 2 supporting adults to access their records.
- 3 Q. Yes.
- 4 A. Historical records, and the sensitivities around that,
- 5 so that's a major lesson for us too.
- And the child's voice and ensuring that the child's
- 7 voice is at the centre of all decision-making and that
- 8 they have a trusted adult.
- 9 And also I think there are a number of instances as
- 10 we've gone through the evidence today where we see the
- 11 family raising concerns about their child in foster
- 12 placement, so ensuring the family voice is heard too.
- 13 O. Yes.
- 14 A. And the lessons from the Pol Martin case and encouraging
- and supporting staff to think the unthinkable and to
- 16 actually explore that in depth and be supported to do
- 17 that through strong supervision and strong team work.
- 18 Recruitment. Recruiting the right people to become
- 19 foster carers, but recruitment of the right people to
- 20 develop an expertise in this particular area. And so
- 21 it's about bringing the right people into that caring
- 22 role, but the right people into that supervisory --
- 23 Q. As well.
- 24 A. -- and social work role as well.
- 25 And I think there are some parallels to be drawn

- from the lessons in relation to foster care and to
- 2 private fostering arrangements, as we saw earlier in
- 3 relation to the case of Richard Clark, and kinship care,
- 4 because the same lessons apply.
- 5 Thank you.
- 6 MS INNES: Thank you very much for your evidence, Jacquie.
- 7 I have no questions.
- 8 There are no applications, my Lady.
- 9 LADY SMITH: Are there any outstanding applications for
- 10 questions?
- 11 Jacquie, that completes everything we have for you.
- 12 Thank you so much for all that you and your authority
- 13 have contributed to our work here. You've presented us
- 14 with a really full and thorough volume now of everything
- 15 that you have to assist and I'm really grateful to you
- 16 for that, but also for coming here to be prepared to be
- 17 probed a bit and discuss so openly this morning how you
- 18 see these events of the past, looking at them through
- 19 a 2022 eye. That's really helpful to me.
- 20 Thank you for that and I'm now able to let you go
- 21 and hopefully have a more relaxing time for the rest of
- 22 today.
- 23 A. Thank you, my Lady.
- 24 LADY SMITH: Thank you.
- 25 (The witness withdrew)

- 1 LADY SMITH: I'll rise now for the lunch break and we'll sit
- 2 again at 2 o'clock for Borders Council.
- 3 Thank you.
- 4 (1.05 pm)
- 5 (The luncheon adjournment)
- 6 (2.00 pm)
- 7 LADY SMITH: Good afternoon.
- 8 We turn now, as I said earlier, to Scottish Borders
- 9 Council. I'm told our witness is ready, Ms Innes.
- 10 MS INNES: Yes, my Lady, the next witness is
- 11 Stuart Easingwood.
- 12 LADY SMITH: Thank you.
- 13 Stuart Easingwood (affirmed)
- 14 LADY SMITH: We do need you to use the microphone, because
- 15 we listen to you through the sound system.
- 16 A. Okay.
- 17 LADY SMITH: If you could see that you do that.
- 18 Help me with this, how would you like me to address
- 19 you? I'm happy to use Mr Easingwood or your first name
- 20 if you're more comfortable with that?
- 21 A. My first name, please, that would be preferable, thank
- 22 you.
- 23 LADY SMITH: Stuart, I see you've obviously got notes with
- 24 you on your iPad there, but the documents that you've
- 25 helped us with are also in the red folder and we'll

- 1 bring documents up on screen as we go through your
- 2 evidence.
- 3 A. Sure.
- 4 LADY SMITH: So you might find that useful too.
- 5 A. No problem.
- 6 LADY SMITH: If you have any questions at any point or if
- 7 you're not sure what's going on do speak up and we'll do
- 8 what we can to help you or if there's any other way
- 9 I can help you give your evidence as clearly and
- 10 comfortably as you can let me know.
- I normally take a break in about an hour from now,
- 12 and I'll do that if that works for you?
- 13 A. (Witness nods)
- 14 LADY SMITH: But if you want a break at any other point just
- 15 say, all right?
- 16 A. No problem, thank you.
- 17 LADY SMITH: Ms Innes, when you're ready.
- 18 MS INNES: Thank you, my Lady.
- 19 Questions from Ms Innes
- 20 MS INNES: Stuart, can I start by asking you your date of
- 21 birth?
- 22 A. 73.
- 23 Q. You've provided the Inquiry with a copy of your CV,
- 24 which you'll find in the red folder in front of you.
- 25 You tell us there that you qualified I think as a social

- worker in 2001; is that right?
- 2 A. That's correct, yes.
- 3 Q. Prior to that we can see from your CV that you'd worked
- 4 in part-time roles supporting young people?
- 5 A. That's correct.
- 6 Q. Then from 2002 to 2004 you worked with the City of
- 7 Edinburgh Council in a residential school?
- 8 A. That's correct.
- 9 Q. Then you moved to East Lothian where you worked from
- 10 2002 to 2016, and you were involved in all social work
- 11 functions at that point, you say you spent some of that
- 12 time based in a school in East Lothian?
- 13 A. That's correct.
- 14 Q. Then in February 2006 you moved to Scottish Borders
- 15 Council?
- 16 A. Yes.
- 17 Q. And you have remained there since, obviously in
- 18 different roles?
- 19 A. (Witness nods)
- 20 Q. You started as a senior social worker?
- 21 A. (Witness nods)
- 22 Q. And you worked in Children and Families --
- 23 A. That's correct, yes.
- 24 Q. -- at that time?
- 25 Then in 2009 you became a social work team leader?

- 1 A. (Witness nods)
- 2 Q. And that was still in the area of Children and Families?
- 3 A. Correct, yes.
- 4 Q. Then in August 2014 you became a Locality Manager?
- 5 A. Yes.
- 6 Q. That suggests that you were responsible for various
- 7 areas, I think, in the Borders at that time --
- 8 A. Yes, that's correct.
- 9 Q. Again you were dealing with children and families as
- 10 well as provision for children with additional support
- 11 needs?
- 12 A. That's correct.
- 13 Q. Then you became a group manager and it says Central, so
- 14 is that another sort of geographical area?
- 15 A. Yes, it was central services, so it was in relation to
- 16 child and adult protection -- well, child protection at
- 17 that time as well as the duty and intake service.
- 18 Q. Was that across the whole of the Borders then?
- 19 A. There were teams based centrally that covered -- the
- 20 responsibility went across all of the Borders, yes.
- 21 Q. Then you became Interim Chief Officer for Public
- 22 Protection in 2017 up to 2018?
- 23 A. Yeah, that's correct.
- 24 Q. And that included child protection?
- 25 A. Correct, yes.

- 1 Q. Then you spent a time from 2018 up to June 2020 I think
- 2 you became Chief Social Work Officer at that time?
- 3 A. That's correct.
- 4 Q. You were also public protection officer at the time?
- 5 A. Yes.
- 6 Q. And you were the interim service director for children
- 7 and young people?
- 8 A. (Witness nods)
- 9 Q. So at that time were you covering the area of education
- 10 as well as --
- 11 A. That's correct. The role was Chief Social Work and
- 12 Public Protection Officer, so it covered both Chief
- 13 Social Work Officer functions as well as looking at
- 14 public protection services in the Borders and, correct,
- 15 it also covered part of a directorate for Children and
- 16 Young People's Services, which effectively was all
- 17 educational provision as well as Children and Families
- 18 social work.
- 19 Q. Okay. Then you I think changed role in July 2020 and
- 20 you describe your role then as being Chief Social Work
- 21 Officer and Public Protection Officer?
- 22 A. (Witness nods)
- 23 Q. I think your position as Interim Service Director had
- 24 fallen away at that time?
- 25 A. Correct, correct. The education component of the role

- 1 was taken up by a new director that was appointed.
- 2 Q. Then in September 2021 you became Director of Social
- 3 Work & Practice in Borders?
- 4 A. That's correct.
- 5 Q. That's your current role?
- 6 A. That's correct.
- 7 Q. And you remain Chief Social Work Officer?
- 8 A. That's correct.
- 9 Q. We obviously have a response to a Section 21 notice that
- 10 was served on the Borders and were you involved in the
- 11 preparation of that response to any extent?
- 12 A. I was correct, yes. I had oversight of the preparation
- of the response.
- 14 Q. Okay. If we can look first of all at the response at
- 15 SBC-000000015, page 1. First of all just looking at the
- 16 predecessor authorities.
- You tell us that in the early period, 1930 to 1975,
- 18 there were four county councils: Berwickshire,
- 19 Peeblesshire, Roxburgh and Selkirkshire.
- 20 Then from 1975 to 1996 it was Borders Regional
- 21 Council.
- 22 Then 1996 saw it turning into Scottish Borders
- 23 Council?
- 24 A. That's correct, yes.
- 25 Q. You then go on to address various questions and if I can

1 take you to numbers at page 17, so you were asked about 2 the number of children that the Local Authority accommodated at a time in foster care and in how many 3 placements and you provide some information that you 5 obtained -- if you think about that early period when there were county councils, did you manage to find some 7 material in relation to numbers over that period? 8 A. Yes. There was some material as reflected in the 9 response. Again there were challenges, to be honest, in 10 terms of identifying numbers that had been recorded and 11 I suppose how they'd been recorded and where they'd been 12 recorded, but we did manage to ascertain from, for 13 example, the Roxburgh Public Health and Public 14 Assistance Committee in 1931 there were numbers that 15 were identified there, which was 15 at that particular juncture. Addressed -- some of the language that was 16 17 used is not something that's familiar or common in 18 today's practice, but also the terminology of 19 boarded-out was used quite frequently and seemed to 20 intersperse with other references, but both from 21 Roxburgh Public Health and Social Welfare Committee 22 again showing the changes in terms of the governance 23 arrangements in that local setting at that time, from 24 that in 1945, for example, managed to -- we identified 25 the recorded number of boarded-out children being 10

- 1 girls aged between 3 and 13 and 10 boys aged between 6
- 2 months and 13 years. The level of detail is quite
- 3 scant, but that's the information that we were able to
- 4 ascertain from historical records.
- 5 Q. Okay.
- 6 You then move on to the Borders Regional Council
- 7 period. For example, you tell us in August 1994 there
- 8 were 17 children placed with what's called community
- 9 carers, which are foster carers for children aged over
- 10 12, and 20 children with 11 foster carers. Was that all
- 11 the information that you were able to find over the
- 12 period when it was a region?
- 13 A. There was -- there were again challenges in terms of
- 14 identifying some of the information, but in relation to
- 15 that, as per the response that was made, we were able to
- identify, for example, on 30 August 1994 the numbers
- 17 that you mention. The 20 children with 11 foster carers
- in terms of the provision that was there at that
- 19 particular time.
- 20 Again, I would probably reflect that the records
- 21 even then were not as easily -- it wasn't as easy to be
- 22 able to identify the numbers consistently on an ongoing
- 23 basis.
- 24 Q. Okay. Then you came into the period of Scottish Borders
- 25 Council and you provided us with some figures in

- 1 relation to that time.
- 2 For example, you say in 2000 there were 43 foster
- 3 and community carers offering 72 placements.
- 4 Then moving to September 2015, there were 72
- 5 children in Scottish Borders placements and 18 children
- 6 in placements with independent foster care providers.
- 7 A. Yes, that's correct. Yes.
- 8 Q. Then at the time of writing this, and that was in
- 9 January 2020, there were 60 looked-after children in
- 10 foster care placements in 42 households and it says that
- 11 doesn't include 13 continuing care foster placements --
- 12 so would that be for children aged over 18?
- 13 A. It could be. It could be over 16 who have chosen to or
- 14 elected to go into continuing care, depending on their
- 15 legal status.
- 16 Q. Then 12 children in short-break respite placements.
- 17 A. Correct.
- 18 Q. First of all, are you able to bring us up to date in
- 19 terms of numbers of children in foster care?
- 20 A. I am, yes.
- 21 As of end of September 2022, the number of children
- 22 in foster care in Scottish Borders was 57. Eight of
- 23 those were in continuing care.
- 24 Also, just for reference, the number of foster carer
- 25 households was 41, which were equated to 69 individual

- 1 carers, obviously some of those being couples. So in
- 2 essence there are in total the number of approved
- 3 placements that we have is 61 and the occupation as of
- 4 30 September was 93 per cent. So that's -- you know,
- 5 the 57 out of the 61 are existing placements in the
- 6 Borders.
- 7 Q. Are these all with Scottish Borders carers or with any
- 8 carers from independent agencies?
- 9 A. Those figures relate to children who are with Scottish
- 10 Borders carers. I can say that again at the end of
- 11 September of this year there were seven young people in
- 12 independent foster care provision, outwith Scottish
- 13 Borders' Local Authority area, so those seven obviously
- 14 add to the numbers in terms of looked-after children we
- 15 have responsibility for, but there are seven who are
- 16 placed outwith in agency or independent fostering at
- 17 this time.
- 18 Q. Okay. So not only are those children placed with
- 19 independent carers, those independent carers are living
- 20 outwith the geographical area?
- 21 A. That's correct.
- 22 Q. Okay. Do you ever use independent carers who are based
- 23 geographically within Scottish Borders or not?
- 24 A. If the needs of the child have been assessed and it
- 25 identifies a particular skill set, for example, of

- 1 carers and they happen to be in the independent sector,
- 2 our preference would always be for children who are from
- 3 Scottish Borders to be placed in Scottish Borders if
- 4 they require alternative care. And that's very much
- 5 about taking a child-centred approach, recognising the
- 6 importance of their community, their attachments, their
- 7 networks that they have, even the geographic area is
- 8 really important to our children and young people.
- 9 So where at all humanly possible, if there is
- 10 an ability to place a child and it requires
- 11 an independent foster placement, we would always look to
- 12 try and do that in Scottish Borders in the first
- instance. Failing that, obviously we match need to the
- 14 skill set of the foster carers that are available at
- 15 that particular time.
- 16 Q. What about kinship care? Do those numbers exclude
- 17 children in formal kinship care?
- 18 A. The numbers that I've given you do actually exclude the
- 19 formal kinship care. In total, as things currently
- 20 stand, Scottish Borders has 183 children who are looked
- 21 after in total, 22 in continuing care. Obviously the
- 22 number that are in kinship care is almost at a balance
- 23 with -- I think it's just slightly below, now -- the
- 24 number that we have in internal foster care. So I think
- 25 the number is something in the region of 47 at the

- 1 moment who are in kinship care, but who have that
- 2 status.
- 3 Q. Has there been an increase in the number of children who
- 4 are placed in formal kinship care?
- 5 A. Yes, I think it would be fair to reflect that we had
- 6 quite a significant increase in the uptake of kinship
- 7 care at a particular point when the legislation was kind
- 8 of going through or had been established. I think
- 9 that's kind of dropped slightly, just relatively
- 10 recently, but is again consistently being maintained at
- 11 a reasonably high level in terms of the balance of young
- 12 people who are in the Local Authority's care.
- 13 Q. I want to ask you some other questions arising from some
- 14 answers within your response. I wonder if we can look
- on, please, to page 33. And towards the -- you're
- 16 talking there about culture of the organisation and
- 17 generally historic evidence shows a strong sense of the
- 18 principle of welfare of children throughout.
- 19 Then you reflect:
- 20 "At certain points, however, the commitment to best
- 21 practice in relation to the provision of childcare was,
- in retrospect, questionable".
- 23 You give an example from the early period that
- 24 Berwickshire County Council had rejected the suggestion
- 25 that a children's officer be appointed, that they

- 1 thought that person should have a joint role with adult
- 2 support as well as responsibility for children. So
- 3 that's one of the examples that you give?
- 4 A. Yes.
- 5 Q. You also talk about potentially residential care being
- favoured and then going down towards the bottom of this
- 7 page it says:
- 8 "The late implementation of a specific fostering
- 9 panel to meet Local Authority responsibilities in terms
- of the 1984 regulations is perhaps another indication
- 11 where the culture and practice could have been better."
- 12 You refer back to an earlier answer, which I think
- 13 we find at page 29 at (f). It says there:
- "To meet the responsibilities in terms of the
- 15 regulations, the panel was established in 1990."
- 16 It looks like it took five years after the
- 17 regulations to establish the panel.
- 18 It says:
- "Initially the social work committee proposed that
- 20 the panel responsibilities continued to be carried out
- 21 by the home-finding group ..."
- 22 A. (Witness nods)
- 23 Q. So from the research that was undertaken, do you know --
- 24 was that the reason there why the panel wasn't set up
- 25 straight away, that the council thought another body

- 1 could maybe cover their role?
- 2 A. That is my understanding. That's the rationale that we
- 3 were able to identify from records.
- 4 Q. Okay. But I think you identify that as being a gap,
- 5 I suppose?
- 6 A. Yes.
- 7 Q. If we can move on to page 45, please, this is at the top
- 8 of the page, looking at again the earlier period and the
- 9 early 1970s. So when it was various county councils and
- 10 you've noted there from the research in Selkirkshire's
- 11 committee minutes:
- 12 "Until January 1973 there was no effective
- 13 structured fostering system which existed in the area."
- 14 A. (Witness nods)
- 15 Q. Although I think -- well, you tell me from your
- 16 researches: were you finding that children were being
- 17 boarded out or put into foster care at that time?
- 18 A. Yes. I think the records clearly show that there was
- 19 boarding out or fostering, as it's now known, taking
- 20 place at that time. I think the reflection is about
- 21 the -- I suppose the governance that was there in
- 22 relation to it.
- 23 Q. Okay. It then says:
- 24 "The ultimate extent of the development of the
- 25 fostering service will depend on (1) the assessment of

- 1 individual children's needs and (2) the ability of the
- 2 Priory Children's Home to provide more appropriate
- 3 measures of care than has been the case hitherto. For
- 4 proper assessment, it is essential to have an effective
- 5 input of specialist skills; and sufficient time must be
- 6 allowed for staff to make really valid assessments."
- 7 I think this might be connected to the point that
- 8 you made that we saw a moment ago, that there seemed to
- 9 be potentially a preference for residential care rather
- 10 than looking to place children in foster care?
- 11 A. Yes, I think that's certainly our reflection or
- 12 certainly my reflection is that there was a preference
- 13 for residential care over foster care at that time and
- 14 it was quite apparent in terms of some of the records in
- 15 terms of people -- in terms of where they were being
- 16 boarded out and one of the first options seemed to be
- 17 residential care as opposed to any kind of
- 18 community-based placement with foster care or indeed
- 19 being boarded out. It very much seemed to be the
- 20 preference to go for a residential setting.
- 21 Q. Perhaps what it's suggesting here is that children were
- 22 being placed in the children's home rather than
- 23 an individualised assessment of their needs being
- 24 undertaken?
- 25 A. Yes.

- 1 Q. If we move on to page 46, please, you're addressing
- 2 there various questions about policy in relation to
- 3 various areas and you've been asked a question about
- 4 policy in relation to children's views and it says here:
- 5 "There is no specific policy on the child's views,
- 6 but there is an expectation that a child's views are
- 7 sought at all stages of assessment, planning, in formal
- 8 meetings and in ongoing intervention."
- 9 A. (Witness nods)
- 10 Q. A couple of things within that. One, is it just
- 11 an expectation that the child's views are sought or is
- 12 it a requirement?
- 13 A. Again, in the context of -- sorry, in the context of
- some of the information it was apparent that it was ...
- 15 I suppose there was a policy or guidance in place.
- 16 I suppose I can reflect that to what happens now, which
- 17 is that the children and young people are very much at
- 18 the centre of all the planning that takes place and
- 19 we've changed and adapted I suppose a number of
- 20 different ways in which we seek the views and the wishes
- of children and young people to ensure that they're at
- 22 the centre of any of our considerations going forward.
- 23 An example of that would be we have an app called
- 24 MOMO, which is Mind Of My Own, and crucially what that
- 25 does is it's adaptable in terms of the age or stage of

- 1 the particular child or young person and crucially for
- 2 me and my colleagues is that it gives the child or young
- 3 person the opportunity to express their views without
- 4 necessarily having to sit in a formal setting to do so.
- 5 They can do that electronically.
- 6 I mentioned that it's adaptable to take on board the
- 7 age and stage of the young person. Another thing that's
- 8 really important is where there may be communication and
- 9 additional support needs, for example, for young people,
- 10 the app is adaptable to make sure that we can elicit the
- 11 views from children who have communication issues, for
- 12 example. That's just one way in which we're actually
- ensuring that the voice of the child is actually at the
- 14 centre of all the planning that is taking place for
- 15 them, recognising that formal meetings is a very
- 16 difficult environment for a child or young person to go
- 17 into.
- 18 Q. So there would be a combination of different ways
- 19 I suppose in which you could take the views of a child.
- You can use the app, you can speak to them directly, you
- 21 might meet them in different settings?
- 22 A. 100 per cent. We are keen to make sure that actually
- 23 we're not seeing children in a single setting, that it's
- 24 actually multiple settings, obviously being sensitive to
- 25 the nature of the intervention with the child or young

- 1 person, but also being able to do that in a safe and 2 secure way and very much about the relationship between the social worker and the child and that developing 3 relationship and trusting relationship, making sure that 5 that child has the opportunity to express their views and wishes, not only on that personal level with 7 a social worker but, as I say, there are other ways --8 I don't -- just to be clear, the Mind Of My Own is not the only method we use, you're absolutely correct. It's 9 10 mainly relationship based and making sure that actually 11 that child has the opportunity to be able to express
- And, again, it might not be the social worker that
 is the best person to meet with that child or young
 person. It may be someone that the child identifies as
 someone that they trust, that we make sure that we make
 them available so that at all points the child's views
 and the child's wishes are taken into consideration.

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their views.

- Q. If we move on to page 48 and you're addressing here adherence in practice to the various policies and procedures that were referred to in the earlier part of the question. As a preamble to this you say at the very bottom of the page:
- 24 "There is little evidence or information on formal 25 policy or practice guidance in relation to foster care

- 1 prior to the establishment of the Family Placement Team
- 2 in 1992. This makes answering the following questions
- 3 from a historic perspective impossible. Therefore
- 4 unless otherwise stated, the list below reflects current
- 5 practice."
- 6 A. Correct.
- 7 Q. When you say "current practice", do you mean from 1992
- 8 up to date or do you mean actually -- well, in 2020,
- 9 when you were writing this?
- 10 A. It was probably referenced to 2020, to be perfectly
- 11 honest with you. I think the significant improvements
- 12 since 1992 are evident. However, I think the practice,
- as with all things, evolves and changes over time and
- 14 I -- on reflection I think what we were actually
- 15 eliciting there was that it was about the 2020 practice,
- 16 but it started in 1992 and it doesn't really make a lot
- of sense, I appreciate, but improvements started in 1992
- 18 up to -- but we reflected that as of today, like 2020
- 19 practice.
- 20 Q. If we go over the page to page 49 when you're asked:
- 21 "Did the Local Authority adhere in practice to its
- 22 policy and procedures in relation to provision of foster
- 23 care?"
- 24 The answer is:
- 25 "Yes, with generally minor exceptions due to

- 1 particular circumstances or staff oversight. From our
- 2 review of cases, these did not knowingly result in
- 3 a failure to protect children."
- 4 You repeat this answer I think to most of the
- 5 questions about adherence and practice?
- 6 A. Yes.
- 7 Q. So I want to understand it. When you say there were
- 8 generally -- well, how did you find out that there were
- 9 minor exceptions? How did you make that assessment?
- 10 A. So it's where there was some references to, for example,
- 11 where the then director of -- whoever the person was
- 12 that was the agency decision maker at that time was
- 13 asked for example to approve an over approval in terms
- 14 of like a foster carer going over the number of
- 15 registered placements, if that makes sense.
- 16 Again, under exceptional circumstances that could
- 17 have been considered and would have been reflected in
- 18 the numbers of children that were in the care of
- 19 a foster carer at any given time.
- 20 Also, for example, there may have been a position
- 21 where the needs of a child meant that they had continued
- 22 their respite beyond what was planned for the respite,
- 23 most of which would be reflected in individual child's
- 24 files, in particular. So that's what we're meaning by
- 25 that reference to the policies and procedures were

- adhered to and that element about circumstances or
- 2 exceptions to that would be things that were actually
- 3 about what was in the benefit of the child or young
- 4 person, whether that be indeed going over numbers in
- 5 terms of the registered number of placements for
- a foster placement in the short term or indeed
- 7 an extension of, for example, planned respite, because
- 8 that's what was assessed as necessary for the child.
- 9 So technically speaking was outwith the parameters
- 10 of the policy at that time, but would be done because of
- 11 the -- in the interests of the child as an exception.
- 12 LADY SMITH: When you say that time, is this looking back to
- 13 1992 or is it just what was going on in 2020?
- 14 A. Sorry, that's back to 1992. Sorry.
- 15 LADY SMITH: Okay, thank you.
- 16 MS INNES: You mentioned the Director of Social Work or the
- 17 agency decision maker being asked to review a matter.
- 18 What was the source of your information? Did you look
- 19 at a selection of children's files, for example, or were
- 20 you looking at minutes?
- 21 A. We generally were looking at individual children's files
- 22 and again it was about reflecting where there may have
- 23 been exceptions and it's not that we went through every
- 24 single child's case, just to be clear. What we did do
- is we were able to identify where there may be minor

- 1 exceptions -- the word "minor" is not particularly
- 2 helpful in this.
- 3 That where we applied a degree -- where a degree of
- 4 discretion was applied in the interests of the child in
- 5 terms of the policy and procedure, making sure ... and
- again it was just a sort of general reflection that
- 7 these are the types of situations that had happened that
- 8 we knew where children, for example, had been placed
- 9 over and above the numbers registered for a foster
- 10 placement. So that led back to obviously a decision of
- 11 the agency decision maker at that point: is it in the
- 12 short-term interests of the child?
- 13 Q. Did you find that -- did you select individual
- 14 children's files at random and read them or did you look
- 15 at minutes of review meetings of panels and then look at
- 16 the files from there?
- 17 A. It was mainly about where in terms of some of the
- 18 fostering records, for example, where a child had been
- 19 placed over the numbers, that's where we were able to
- 20 recognise that that was an exception that we would do.
- 21 We didn't go into specific -- we didn't drill into
- 22 specific cases, if that makes sense. It was just to try
- 23 and give a flavour of where we may have looked at --
- 24 there may have been an exception to the policies and
- 25 procedures at a particular juncture.

- 1 Q. Okay.
- 2 LADY SMITH: Why did you pick that example as opposed to
- 3 something else that may have happened?
- 4 A. It was just an example that we -- that I was basically
- 5 trying to explain, that going over numbers could be
- 6 an example of where we have gone beyond the policy and
- 7 procedure at that time.
- 8 MS INNES: It also refers to staff oversight.
- 9 A. Yes.
- 10 Q. Do you know what that --
- 11 A. Again the wording of that, in essence that it would be
- done with staff who were involved having full oversight
- of any exception to the policy and procedure at that
- 14 time.
- 15 Q. I see.
- 16 You say that from your review of cases, these did
- 17 not knowingly result in a failure to protect children.
- 18 What do you mean "not knowingly"?
- 19 A. Well, it's that -- I suppose what we were trying to
- 20 express there was that where we have not adhered to the
- 21 policy or procedure at that particular time under
- 22 exceptional circumstances was doing so in the best
- 23 interests of the child.
- 24 LADY SMITH: I'm not sure I follow that. Let me ask you
- 25 this: what did you think you were being asked?

- 1 A. I think it was: have we ever gone above and beyond the
- 2 policies and procedures at any given time? And what we
- 3 were trying to reflect was that there are occasions
- 4 where we would go beyond --
- 5 LADY SMITH: Sorry to stop you, Stuart, you've told me
- 6 that -- maybe half a dozen times now -- I've got that
- 7 point. It's when we're on the second line there, that
- 8 you've added:
- 9 "From our review, these did not knowingly result in
- 10 a failure to protect children."
- 11 What is it you're trying to say there? I have to
- 12 say, it leaves me confused.
- 13 A. Okay, apologies for that. I think it's actually a very
- 14 poor choice of wording, if I'm totally honest with you.
- 15 LADY SMITH: Yes.
- 16 A. I think given the context of the Inquiry we were trying
- 17 to say that at no point were children put at risk in any
- 18 way in relation to that.
- 19 LADY SMITH: Oh, how can you say that?
- 20 A. Well, again because the circumstances of each case was
- 21 looked at in the context of minor exceptions to the
- 22 policies and procedures with staff oversight.
- 23 LADY SMITH: I think we're going round in circles here,
- 24 Stuart, actually.
- 25 A. We are, apologies.

- 1 LADY SMITH: Let me be blunt. It sounds as though you're
- 2 trying to cover your back and make sure that it doesn't
- 3 read as though you're accepting there was some degree of
- 4 fault on the part of the Local Authority. That may not
- 5 be what you meant, but it reads a little bit like that.
- 6 A. My apologies, that's certainly not how --
- 7 LADY SMITH: Okay.
- 8 A. -- I meant it, if that makes sense.
- 9 LADY SMITH: Okay, well, thank you for that.
- 10 Maybe we can just ignore that line?
- 11 A. Okay.
- 12 LADY SMITH: Because what we're really interested in is
- 13 discovering whether there were systems, whether there
- 14 were policies, whether they were always adhered to, and
- if they weren't, how come? How did that happen? Does
- 16 that help you?
- 17 A. Yes.
- 18 LADY SMITH: Thank you.
- 19 Ms Innes.
- 20 MS INNES: Thank you, my Lady.
- 21 Can I move on to page 53, where you've been asked
- 22 about a policy in relation to discipline.
- 23 So page 53 and it's at -- sorry. Yes, discipline.
- 24 You say there:
- 25 "There is no specific policy or guidance in terms of

- 1 discipline (other than that corporal punishment of
- 2 children in foster care is forbidden). The role of the
- 3 supervising social worker is key in supporting children
- 4 in foster placement with challenging behaviour."
- 5 There's a reference to the foster carer handbook,
- 6 saying that the role of the Family Placement Team social
- 7 worker is:
- 8 "... during supervision sessions the social worker
- 9 will encourage you to reflect on any issues being
- 10 presented in order to discuss alternative understandings
- 11 and/or responses to the challenges you are presented
- 12 with in your role as a foster carer and to identify any
- 13 additional support or resources that could promote the
- 14 well-being of the children in your care and other
- 15 household members."
- 16 Is it right that there's no specific policy or
- 17 guidance about discipline of children in foster care?
- 18 A. No, there was significant levels of training and
- 19 development that takes place as well as reflections
- 20 about positive behaviour and how to manage behaviour in
- 21 foster care.
- 22 I suppose what's referenced there is that there's no
- 23 specific policy or guidance on its own, it's embedded
- 24 within other policy and guidance that actually is issued
- 25 and what's mentioned there is the foster carer handbook,

- which is quite significant in terms of how it covers,
- 2 you know, positive behavioural working between foster
- 3 carers and children and young people in their care.
- 4 So I suppose what's referenced there is that there's
- 5 no specific element or policy procedure about
- 6 discipline, but it is contained within other policies
- 7 and procedures that foster carers actually have and
- 8 adhere to.
- 9 LADY SMITH: When was the foster carer handbook first
- 10 published for the Borders?
- 11 A. I don't think I can answer that, to be perfectly honest
- 12 with you. I would have to look back at the record.
- 13 LADY SMITH: Okay. Thank you.
- 14 MS INNES: Is it something that they've had since you've
- 15 been involved in --
- 16 A. Yes.
- 17 Q. Since you've been employed?
- 18 A. Yes.
- 19 Q. Can I move on, please, to page 68 where you're asked
- 20 about complaints policy. You tell us at the bottom of
- 21 the page about the Scottish Borders Council complaints
- 22 policy, so a corporate procedure for complaints.
- 23 A. Yes.
- 24 Q. Then if we go over the page there's also reference to
- 25 an allegation against foster carers section in the child

- protection procedures?
- 2 A. Yes.
- 3 Q. So there's reference to that.
- Then at the bottom of the page there's a question:
- 5 "What do the policies and/or procedures set out on
- 6 the following: complaints by children."
- 7 The answer to the part about corporate complaints
- 8 begins by saying:
- 9 "The corporate complaints procedure does not
- 10 differentiate between children and adults. Children
- 11 have the same rights as adults in making a complaint."
- I can see that obviously they should have the same
- 13 rights, but the question from the child's perspective
- 14 is: is it accessible to children?
- 15 A. So the formal council complaints process, yeah, I take
- 16 your point. I suppose what I would be saying is that
- 17 the children and young people are afforded any
- 18 opportunity that may be required to actually, if they're
- 19 not happy, if they're uncomfortable, if they are
- 20 concerned about anything, through a myriad of different
- 21 people and one of the key factors that we have in
- 22 practice is, for example, the meetings around the child
- 23 which obviously is embedded or enshrined as part of our
- 24 approach for getting it right for every child, so there
- 25 are multiple opportunities for children to be able to

- 1 make complaints.
- What this references to is the specific corporate
- 3 complaints policy for Scottish Borders Council, but any
- 4 concern that a child has can be taken as a complaint
- 5 through a multitude of different -- any member of the
- 6 team around the child, teaching staff, anybody could
- 7 support that child in terms of making a complaint.
- 8 I think it's been too literally responded to in the
- 9 terms of the council's formal corporate complaints
- 10 process.
- 11 Q. Okay.
- 12 If we can move on to page 76, please, and you're
- 13 talking towards the bottom of the page about practice in
- 14 relation to internal investigations. If we look at the
- 15 very last answer on this page, which is about the
- 16 approach to and process of internal investigations, and
- 17 it says:
- "It was identified that the use of the disruption
- 19 policy and process was not used in all cases where it
- 20 was appropriate. This resulted in review and reissuing
- 21 of the policy in 2016 (the previous iteration) and
- 22 a greater focus on ensuring disruption process is
- 23 followed where appropriate."
- 24 First of all, what does the disruption policy cover?
- 25 What is it about?

- 1 A. In essence the disruption policy is where a placement
- 2 has broken down and it's to examine the reasons why
- 3 that's happened, the lead-up to it and any subsequent
- 4 learning that may come from that.
- 5 It also serves as a learning opportunity in terms
- of -- a reflective learning opportunity, in terms of
- 7 things that should be done differently that may have
- 8 mitigated or prevented that from happening.
- 9 Q. You say that it was identified that it wasn't being used
- in all cases where it was appropriate. That's not
- 11 something you found out while you were doing the Section
- 12 21 notice, it appears that this is something that was
- 13 recognised prior to 2016?
- 14 A. (Witness nods)
- 15 Q. What's your understanding of why it wasn't being used in
- 16 all cases?
- 17 A. My understanding at that particular point was that there
- 18 had been a number of disruptions to children's
- 19 placements that had not gone through the formal or the
- 20 proper disruption process, where that opportunity for
- 21 learning and reflection had effectively not taken place.
- 22 That was picked up by senior managers at that
- 23 particular point, which led to them identifying the gap
- 24 and reissuing the guidance to ensure that all staff were
- 25 aware of the need to conduct a disruption meeting so

- that that -- not just that learning, but it's also about
- 2 again focusing on what's happened for that particular
- 3 child and obviously recognising the importance of that
- 4 learning but also that reflection in terms of child's
- 5 files going forward.
- 6 So my understanding is that it was reissued by the
- 7 senior manager at that point, because they recognised
- 8 that it was not being used each time there was
- 9 a disruption to a placement.
- 10 Q. I suppose it might also be important for the foster
- 11 carers' file --
- 12 A. (Witness nods)
- 13 Q. -- so that there's a clear record of why it is the
- 14 placement has come to an end and people's reflections on
- 15 that?
- 16 A. Absolutely. It covers a multitude of things, not only
- 17 about the child or young person but also, as you say,
- 18 about the foster carer themselves and the fostering
- 19 services in the wider context.
- 20 Q. If we can move on to page 84 and you're talking here
- 21 about recording and how case files are kept. I think
- 22 you have an electronic case file system you tell us
- 23 about called Mosaic?
- 24 A. (Witness nods)
- 25 Q. At (iv) there's a heading, "Complaints" and it says

- 1 there:
- 2 "Complaints against foster carers are recorded on
- 3 their individual file, recorded centrally (and retained
- 4 for three years) and sent to the Care Inspectorate as
- 5 notifiable incidents."
- 6 We can understand the part about them being recorded
- 7 on the individual file and we can understand the holding
- 8 of a central complaints log. Is it the central log
- 9 that's only retained for three years?
- 10 A. That's -- that's what it states, but that's not my
- 11 understanding actually, so my apologies -- I would need
- 12 to again check that, because that doesn't -- that's not
- my understanding, that it's the log that is retained
- only for three years. The log stays, is my
- 15 understanding.
- 16 So I think we've made an error in terms of that part
- 17 of the submission.
- 18 Q. Okay. It's because I wondered if, for example, a foster
- 19 carer were to, you know, apply to another Local
- 20 Authority, you could obviously look at their file, but
- 21 if there was a central log that would seem to be a first
- 22 port of call?
- 23 A. Yeah. I think what I would say is if a foster carer --
- 24 if there had been an incident in terms of a complaint,
- 25 it would also be recorded in the foster carer's file, if

- that makes sense, as well as on this central log.
- 2 The reality would be that if any foster carer then
- 3 applied to, for example, a neighbouring authority, that
- 4 would still be retained -- that information about that
- 5 previous complaint would be available on the electronic
- 6 system.
- 7 Q. Provided that you still have the foster carer's file?
- 8 A. Yeah. The retention of the foster carer's file on the
- 9 electronic recording system would be significantly
- 10 longer than what's stated there.
- 11 Q. Do you know how long it is retained for as a matter of
- 12 practice?
- 13 A. It will ... I wouldn't be able -- I couldn't put my hand
- on it right away to be honest with you, but it will be
- 15 quite a significant period of time.
- 16 Q. Okay. I mean I think we've heard that there was
- 17 a retention period of 25 years from de-registration or
- 18 from last placement?
- 19 A. Yeah. I didn't want to kind of speculate, but 25 years
- 20 was the number that was in my head, yes.
- 21 Q. I just wondered whether there was any different practice
- 22 to that.
- 23 A. (Witness shakes head)
- 24 Q. Okay. Right, I'd like to move on to the next page, and
- 25 your Part D response there. In the preamble you say:

- 1 "Individual incidents of abuse and alleged abuse
- 2 discussed in Part D are cases from 1990 to
- 3 17 December 2014 only. This is due to the limited
- 4 systematic recording of incidents and allegations of
- 5 abuse prior to this date. The individual incidents are
- 6 primarily sourced from the fostering panel minutes and
- 7 cross-referenced with foster carer and children's
- 8 files."
- 9 Am I right in taking from that that in order to
- 10 respond to the Section 21 notice you started by
- 11 reviewing fostering panel minutes; is that right?
- 12 A. Yeah, it was -- it was quite extensive in terms of
- 13 fostering panel minutes, but in terms of looking at any
- 14 allegations of abuse obviously going all the way back
- 15 to -- we had officers across in the archives pulling any
- 16 information that pertained to fostering, boarding out
- from 1930 onwards as well as a senior officer that was
- 18 present to basically again go through any
- 19 documentation -- ledger books is the only way I can
- 20 describe what was found. But it would have been
- 21 a cross-reference of a variety of different things,
- 22 including, as you mention, minutes of panel meetings as
- 23 well as a number of other sources.
- 24 Q. Okay. Could we look, please, at SBC-000000030. This is
- 25 answer to follow-up questions posed by the Inquiry and

- 1 we were asking there about that part of the Part D that
- 2 I've just referred to. We asked there:
- 3 "Are we right in understanding that you identified
- 4 the incidents and allegations from fostering panel
- 5 minutes and then reviewed the connected foster carer and
- 6 children's files? If not, please explain the approach.
- 7 Did you carry out an audit either by looking at foster
- 8 carer files or children's files over the relevant
- 9 period, whether by way of sampling or otherwise? If you
- 10 did that, can you please tell us how many files you
- 11 reviewed?"
- 12 The answer to that is:
- 13 "The process used was as you describe -- the
- 14 incidents are primarily sourced from fostering panel
- 15 minutes and cross-referenced with foster carer and
- 16 children's files. Throughout this period, significant
- 17 issues relating to the care of children in foster care
- 18 were reported to the fostering panel and minuted.
- 19 Cross-referencing with children's files enabled further
- 20 examination of issues recorded."
- 21 That looks as though the primary source was the
- 22 minutes?
- 23 A. Sure, yes.
- 24 Q. And then from the minutes you would identify -- you
- 25 would go and look at the relevant foster carer file?

- 1 A. (Witness nods)
- 2 Q. And then you would identify the children that they cared
- 3 for and read their files?
- 4 A. Yes.
- 5 Q. Okay, so am I right in thinking that it essentially all
- 6 depends on what's in the fostering panel minutes?
- 7 A. Substantively, yes. It's in terms of that recording
- 8 process in terms of being able to identify where those
- 9 incidents have been recorded, that would be the primary
- 10 source, yes.
- 11 Q. So if the fostering panel hadn't been told that there
- had been an allegation of abuse, it wouldn't have shown
- 13 up in the minutes?
- 14 A. No.
- 15 Q. And you wouldn't have looked at the files?
- 16 A. No.
- 17 Q. If a child hadn't reported abuse at all at the time,
- 18 that obviously wouldn't be there.
- I suppose the other possibility is that maybe the
- 20 fostering panel minutes didn't refer to any allegation
- of abuse if there were -- well, perhaps you talked
- 22 earlier about disruption meetings not happening.
- 23 A. Mm.
- 24 Q. And if that hadn't happened, would that not affect the
- 25 recording of an allegation?

- 1 A. Potentially, yes. Yeah. If -- again, it's the --
- 2 I would be confident that if it was discussed at a panel
- 3 that it would be reflected in the minute of a panel, but
- 4 ultimately, as you say, if there had not been any
- 5 reflection or any process that would highlight that to
- a fostering panel, for example, it would not necessarily
- 7 have actually been discussed, yes.
- 8 Q. I suppose the other issue is that if somebody's resigned
- 9 as a foster carer or been de-registered and
- an allegation is made later on, then there would be no
- 11 minute because there would be no fostering panel to go
- 12 to in relation to that allegation?
- 13 A. Not in relation to that -- yeah, unless of course that
- 14 was minuted at the point the person was de-registered,
- 15 I suppose.
- 16 Q. Yes. I mean I think when you go on in your Part D, for
- 17 example, you found that most of the allegations that you
- 18 identified had been made at the time?
- 19 A. Yes.
- 20 Q. But that might be a product of the approach that you
- 21 took?
- 22 A. Yes.
- 23 Q. Okay.
- 24 A. No, I accept that, yeah.
- 25 Q. Right. If we can go back, please, to SBC-000000015 and

- 1 to page 85. If we scroll down to look at the extent of
- 2 the abuse, at paragraph 5.2(a):
- 3 "What is the Local Authority's assessment of the
- 4 scale and extent of abuse of children in foster care?"
- 5 It says there:
- 6 "Scottish Borders Council believe the scale and
- 7 extent of abuse of children in foster care to be
- 8 minimal. It does not detract however from the very
- 9 serious nature of any incident of abuse, particularly
- 10 when it has occurred within a foster care setting."
- I think you've maybe reflected on the use of
- 12 language there?
- 13 A. Yeah, the use of language is fundamentally wrong. As
- 14 I say, mentioned later, it's not about detracting at all
- in terms of the impact on children and young people of
- 16 having experienced abuse in foster care at all. It's
- a very poor choice of wording and if I could change it,
- 18 I would, to be perfectly honest.
- 19 Q. You then talk about the basis of your assessment, which
- 20 is the review that you've carried out as you've
- 21 described. Then at (c):
- 22 "How many complaints have been made in relation to
- 23 alleged abuse of children in foster care?"
- 24 You say that you discovered eight cases, eight
- 25 individuals:

- 1 "Eight individuals but in two cases, concerns were
- 2 around general care, discipline and inappropriate
- 3 chastisement and are likely to have involved a number of
- 4 children."
- 5 So that would be eight foster carers but a number of
- 6 children affected --
- 7 A. Yes.
- 8 Q. -- by that?
- 9 Then over the page -- oh, sorry, there's a question
- 10 at the bottom of the last page:
- 11 "Against how many foster carers have the complaints
- 12 been made?"
- 13 Then it says:
- "Ten carer households, 14 individual carers."
- 15 I didn't quite understand the -- at (c) it talks
- 16 about complaints being made against eight individuals.
- 17 But then over the page it talks about 10 carers
- 18 households?
- 19 LADY SMITH: Unless the individuals in (c) are meant to
- 20 refer to children? I follow what Ms Innes is saying and
- I did a double take on that and I wondered if that was
- 22 what was meant?
- 23 A. I think the eight in the previous, in (c), was actually
- 24 referring to children.
- 25 LADY SMITH: So eight children identified as being --

- 1 A. Yes.
- 2 LADY SMITH: -- children who had experienced abuse.
- 3 A. Abuse.
- 4 LADY SMITH: But the point also made, on the information
- 5 available, it seems likely that other children --
- 6 A. Yes.
- 7 LADY SMITH: -- were abused as well as the eight?
- 8 A. Yes.
- 9 LADY SMITH: So we don't need to worry about that being
- 10 a number attributed to abusive foster carers. We go to
- 11 the next answer for that, is that right?
- 12 A. Yes.
- 13 LADY SMITH: Thank you.
- 14 MS INNES: You then go on at (e) to say:
- 15 "One foster carer has been convicted of the abuse of
- 16 children."
- 17 We'll come back to him later.
- 18 Then at (f) you say that out of how many foster
- 19 carers have been found by the Local Authority to have
- 20 abused children, seven carer households, nine individual
- 21 carers.
- 22 A. (Witness nods)
- 23 Q. I suppose that might look in comparison to some other
- 24 evidence that we've heard from other people's
- 25 assessments, that's quite a high proportion of the Local

- 1 Authority making a finding that abuse has happened out
- 2 of the number of complaints that they have identified,
- 3 but I suppose that might be a product of the methodology
- 4 as well?
- 5 A. Yes.
- 6 Q. If it's at the stage of the panel, a decision is having
- 7 to be made about that abuse essentially.
- 8 A. Yes.
- 9 MS INNES: I see.
- 10 Right, it's nearly 3 o'clock my Lady and I'm going
- 11 to move on to look at some other matters.
- 12 LADY SMITH: If that would work for you, Stuart, we'll take
- a short break now and then get back to your evidence
- 14 after that.
- 15 A. No problem.
- 16 (3.00 pm)
- 17 (A short break)
- 18 (3.11 pm)
- 19 LADY SMITH: Are you ready for us to carry on, Stuart?
- 20 A. Yes, I am, thank you.
- 21 LADY SMITH: Thank you.
- 22 Ms Innes.
- 23 MS INNES: Thank you, my Lady.
- 24 I want to turn to look at the conviction that is
- 25 mentioned in your response and it's at JUS-000000042 and

- it will come up on the screen in front of you. We can
- 2 see that this is a conviction from Jedburgh Sheriff
- 3 Court. It was in fact in Duns Sheriff Court at the
- 4 time, and the date of the conviction was 20 April 2011
- 5 and he was sentenced in June 2011.
- 6 There are four charges of sexual offences.
- 7 Your Ladyship will see that there are various periods of
- 8 imprisonment, a total period of imprisonment of
- 9 52 months.
- 10 LADY SMITH: Yes.
- 11 MS INNES: If we go on to page 3, we can see the charges and
- 12 it can be seen that the first charge relates to a person
- over -- sorry, I'll start again.
- 14 The foster carer was in a position of trust and that
- is the context of the charge, obviously, and it says
- 16 that he had sexual intercourse with a person who was
- 17 a child in foster care. She was 17 at the time and he
- 18 was 33.
- 19 There is then another charge, it's over the same
- 20 period in respect of the same complainer, but it's
- 21 section 3(1)(b) as opposed to section 3(1)(a) of the
- 22 2000 Act.
- 23 Then a similar pattern is followed in relation to
- 24 the other complainer. That complainer was 16 at the
- 25 time in charge 3. It was in between January and

- 1 March 2010. Then over the page we see the charge in
- 2 respect of that complainer under section 3(1)(b) and
- 3 again obviously that child was in foster care.
- 4 If we can move on to page 10 of this document, we
- 5 can see that this -- sorry, it starts at page 9. There
- 6 is a report for the Parole Board by Sheriff Corke. We
- 7 can see that the report was prepared because the
- 8 offender had been given a custodial sentence of more
- 9 than four years and it's noted at paragraph 2 that he
- 10 pled guilty at the first calling and sentence was
- 11 deferred.
- 12 If we can go on to page 11 --
- 13 LADY SMITH: That tells me the likelihood is that he
- 14 received a 25 per cent discount on his sentence.
- 15 MS INNES: Yes.
- 16 This is the first paragraph that we see on page 11
- 17 is reference to what was said in mitigation, I think:
- 18 "He had been at a low ebb psychologically and
- 19 emotionally, there was an element of denial in the
- 20 psychological report. He had been anxious and low.
- 21 However non-co-operation was not the common theme.
- 22 There was no real psychological issue. He was deeply
- ashamed of his actions, which he could not explain. He
- 24 had a difficult childhood and significant violence from
- 25 his stepbrothers. He would never be a foster carer

- 1 again and was at low risk of re-offending. There were 2 protective factors and there was probation as an alternative to custody. He acknowledged that it was 3 a significant breach of trust. Both complainers had been of age and there was no issue of consent and no previous offences. He was entitled to full credit for 7 his pleas. These were [it was submitted on his behalf] 8 not the worst offences of their kind. He had a level of insight. He had let his partner, his family and the 9 complainers down. He deeply regretted his actions and 10 11 was naturally anxious."
 - Then your Ladyship will see at paragraph 10 that the sheriff says that he:
 - "... regarded the behaviour in these charges as gross breaches of trust. There was no realistic alternative to imprisonment and not to make the sentences consecutive would fail to mark the different offences or to respect the suffering of the individuals concerned. Concurrent sentences would encourage offenders to think that they could do more harm for the same sentence."

22 Then he says:

- 23 "The offences came about because the offender and took care of foster children."
- 25 It notes:

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1	"The complainer in charges 1 and 2 had lived with
2	them as a foster child for seven years and was $16/17$ at
3	the dates of the offences, meaning that she had lived in
4	family with him since the age of 9 or 10. She had been
5	placed because she was a previous victim of sexual
6	abuse, of which the offender was aware."
7	Then at the top of the next page, at paragraph 12:
8	"The other complainer was a similar age, had also
9	been placed in foster care because of sexual abuse. She
10	had learning difficulties."
11	Then it says:
12	"The sordid nature of the offences can be seen from
13	the face of the charges, the transcript and the
14	narrative. The 'relationship' [in inverted commas] was
15	initiated in each case by the offender and is just the
16	sort of predatory behaviour by a person in a position of
17	trust that the legislation was designed to address,
18	given that each was above the age of consent. Had they
19	not been consensual, it would have been in the High
20	Court, as the offender's solicitor pointed out."
21	He goes on to talk at paragraph 14 about:
22	"The offending behaviour going on furtively in the
23	victims' home and without the knowledge of
24	.""

He notes at the end of that paragraph:

- 1 "The offender denied his behaviour at first and
- 2 didn't report any allegation to Social Services as he
- 3 should have done."
- It's noted that he was a trained foster carer, twice
- 5 the age of his victims. It had a devastating impact
- 6 upon the girls, as per the victim impact statements, and
- 7 he notes that the offender had no previous convictions
- 8 but he says that's not unexpected in a foster carer.
- 9 That sets out some of the background and also the
- 10 Sheriff's thinking in relation to the imposition of the
- 11 custodial sentence.
- 12 Stuart, I know that you're aware of this conviction
- and one of the questions that the Inquiry raised with
- 14 you following receipt of the Section 21 response was
- 15 whether there had been any review, learning review,
- 16 significant case review, anything like that following
- 17 upon the conviction.
- 18 A. (Witness nods)
- 19 Q. I think your response was that it was understood that
- 20 there was a disruption meeting but no wider review; is
- 21 that right?
- 22 A. That's correct. I have looked -- as you mention, I was
- 23 involved in this case in that I was the team leader for
- 24 the locality team that covered that particular area and
- 25 indeed two of the young people in that placement had

- social workers allocated from my team that I managed.
- I have looked back in the records. Obviously the
- 3 disruption meeting did take place. I attended that
- disruption meeting. I have looked to see if there was
- 5 any further examination of what had taken place by way
- of significant case review or anything to that effect
- 7 and there is -- I can't find anything other than the
- 8 disruption meeting is what I found.
- 9 Q. Just on the disruption meeting, your solicitor has
- 10 provided a copy of the minutes of the disruption
- 11 meeting. It's not in the bundle, so not available
- 12 electronically, but copies of the disruption meeting
- 13 have been made available and I think one of them is in
- 14 front of you, hopefully, it should be on the desk under
- 15 the folder, I think.
- 16 A. Oh, yes. Yes.
- 17 Q. We can see that this took place on 28 May 2010 at 2 pm
- and you were one of the people present, as you say.
- 19 A. That's correct.
- 20 Q. This was obviously after the -- I assume after the
- 21 allegations had been made but before the conviction that
- 22 we've just looked at?
- 23 A. That's correct.
- 24 Q. We can see that it's said that the purpose was to
- 25 discuss the circumstances of the young people and to

- 1 ascertain whether any of them could return to their
- 2 placement in the near future. It notes that at the time
- 3 there were four young people in placement with these
- 4 carers.
- 5 A. That's correct.
- 6 Q. If we look on to the next page, under "Recent events",
- 7 in the first paragraph you note that police
- 8 investigations are ongoing so you can't disclose full
- 9 details of the current situation.
- 10 You say how it had become known, so one of the young
- 11 people who was in placement had told their son's
- 12 girlfriend --
- 13 A. Correct.
- 14 Q. -- that she was in a sexual relationship with the foster
- 15 carer.
- 16 A. That's correct.
- 17 Q. Did the son's girlfriend then do something about it?
- 18 A. Yes, she mentioned it to the allocated social worker for
- one of the young people during a visit.
- 20 Q. Okay. As a result of that were child protection
- 21 procedures then implemented?
- 22 A. Implemented and mitigated, yes, absolutely.
- 23 Q. Were the young people who were in placement removed from
- 24 the care of Mr Thomson?
- 25 A. They were removed with immediate effect, yes.

- 1 Q. We saw that one of the purposes of the meeting was to
- 2 consider whether they could return to their placement.
- 3 What was the outcome of that discussion?
- 4 A. The outcome was they would not be returning to the care
- 5 of that placement.
- 6 Q. Okay. We can see, I think, that the minute goes on to
- 7 talk about the circumstances of the young people.
- 8 I think for example one of the issues discussed is the
- 9 fact that one of the young people has learning
- 10 disabilities?
- 11 A. That's correct.
- 12 Q. As was highlighted in the Sheriff's report. And how she
- 13 might be supported, I think.
- 14 A. (Witness nods)
- 15 Q. Beyond that, I don't know whether you can point us to
- anything in the minute that you're aware of, Stuart,
- 17 that indicates sort of wider learning or --
- 18 A. The -- sorry. Yeah, in terms of the wider learning,
- 19 this obviously was a disruption meeting which was
- 20 focusing on the immediacy of the needs of those
- 21 children.
- 22 I should also just reflect that one of the other
- 23 considerations to minimise the disruption to the
- 24 children is for at that point the alleged perpetrator,
- 25 at that particular point, was able to leave the

- 1 household by a way of keeping some degree of normality
- 2 for the children. That was ruled out quite quickly.
- 3 It's just to reflect that that was also considered to
- 4 make sure that we were remaining child-centred.
- 5 But back to your -- sorry, back to your question, in
- 6 relation to -- sorry, can you reframe your question or
- 7 ask me the question again, please, sorry?
- 8 Q. This disruption minute, are you aware if it contains
- 9 anything about, you know, wider learning or lessons for
- 10 practice?
- 11 A. It doesn't identify it specifically in this particular
- 12 disruption minute, but there were certain actions that
- 13 were -- or certain issues that were identified in
- 14 relation to the nature of visits and opportunities for
- 15 young people to be able to speak to their social worker.
- 16 In addition to that, one of the things that happened
- 17 was the allocated social worker and the social worker
- 18 for the foster carer were at times ... for example if
- 19 the allocated foster -- the allocated social worker for
- 20 the foster carer was going out to do a visit, they would
- 21 say that that was the statutory visit for the child as
- 22 well at the same time, so almost doubling up, if that
- 23 makes sense. That practice was stopped with immediate
- 24 effect on the back of that learning.
- 25 Q. Okay. So that's the disruption minute, and, as you say,

- beyond that there were no further reviews or --
- 2 A. I'm unable to find anything from our -- whether it was
- 3 discussed in terms of significant case review or
- 4 considered. I couldn't find any record of that.
- 5 LADY SMITH: If we just spell out why the practice of one
- 6 social worker going out and regarding it as a visit both
- 7 for the foster carers and for the children?
- 8 A. Okay.
- 9 LADY SMITH: Tell me what -- I think I know what your answer
- 10 is, but tell me what you identified was wrong about
- 11 that.
- 12 A. We were identifying that actually it confuses the
- 13 boundaries and the purpose of that social worker's
- 14 intervention. Having them -- just because it's a social
- 15 worker, the roles and functions are very distinct and
- 16 very different, and making sure that actually the
- 17 relationship between the child and their social worker
- is protected and very clear that that's about the needs
- of the child as opposed to the needs of the carer.
- 20 LADY SMITH: Does it also mean that the person who should be
- 21 focusing on the needs of the child may be building too
- 22 close a relationship with a foster carer who, as it
- 23 turns out, is actually an abuser?
- 24 A. Indeed, yes.
- 25 LADY SMITH: And it may cloud their vision?

- 1 A. Absolutely. And that independence in actually being
- 2 able to look at it through a different lens in terms of
- 3 actually the needs of the child being paramount, yes.
- 4 LADY SMITH: Thank you.
- 5 MS INNES: I'd like to move on and ask you to look at
- 6 another document that you provided to the Inquiry.
- 7 That's at SBC-000000025. This is in relation to the
- 8 de-registration of a carer at the beginning of 2014.
- 9 If we can look on to page 2 of this, we see the
- 10 report by the supervising social worker for the panel.
- 11 If we look into the first paragraph it says that the
- 12 recommendation is that this person be de-registered as
- a foster career. The recommendation had arisen partly
- 14 due to her submitting a month's notice to resign. It
- says dated from 17 January 2013, but I think given that
- 16 the panel was on 11 February 2014, do you think that's
- 17 perhaps a typo?
- 18 A. I think it's a typo, yes.
- 19 Q. She'd perhaps given a month's notice to resign dated
- 20 17 January 2014?
- 21 A. (Witness nods)
- 22 Q. The social worker says:
- 23 "However, prior to the carer handing in her
- 24 resignation, my recommendation for the panel was that
- 25 she be de-registered ..."

- 1 A. (Witness nods)
- 2 Q. If a foster carer does that, they know that the
- 3 recommendation is that they're going to be de-registered
- 4 and they resign, does the panel still go ahead and
- 5 consider the circumstances?
- 6 A. Yes, the panel still goes ahead and makes
- 7 a determination in terms of the registration.
- 8 Q. Okay. If we go on to page 3, at the top of the page the
- 9 social worker says:
- 10 "As a result of these concerns I produced a report
- 11 for the panel in which my recommendation was for
- 12 de-registration. In addition to my report and in line
- 13 with practice guidance, an independent report was
- 14 requested from a team leader from another locality due
- 15 to concerns regarding the number of concerns and
- 16 allegations relating to the foster carer's practice."
- 17 It then notes:
- 18 "This report recommended that no children should be
- 19 placed with her unless she undertook training in the
- 20 specific areas highlighted and she was then able to
- 21 demonstrate that she had an in-depth understanding of
- 22 the concerns raised. If she was unable to do that, then
- she would be de-registered."
- 24 Does that remain a procedure that if there's
- a recommendation that a carer be de-registered,

- an independent -- well, an independent report from
- 2 somebody else within the Local Authority --
- 3 A. Yes, generally, absolutely. And again it's about that
- 4 impartiality and that ability to look through it from
- 5 a different perspective.
- 6 Q. Here there were concerns regarding the number of
- 7 concerns and allegations relating to this foster carer's
- 8 practice. What were the nature of those concerns? Was
- 9 it the fact that there were so many of them that they
- 10 had a cumulative effect?
- 11 A. I think it was about quality of care, lack of care.
- 12 I would put the context of neglectful behaviour in
- 13 there. Children being unmonitored and basically
- 14 bumps -- things happening and specifically -- I don't
- 15 want to cut too far across, but obviously resulted in
- 16 a child protection investigation following an allegation
- 17 about conduct towards a child in the placement.
- 18 Q. If we go on to page 6, I think we see the independent
- 19 report there.
- 20 A. (Witness nods)
- 21 Q. At the bottom of page 6 it begins to say that she'd been
- 22 very child-centred, it looks as though she'd been
- 23 a foster carer since 2005?
- 24 A. Yes.
- 25 Q. To begin with things were going well, but then it says

- 1 that there had been a shift in her approach since 2011
- 2 which is evidenced in the records. Then it talks about
- 3 various issues that you've mentioned: lack of
- 4 supervision, removing ladders from a bunk bed with
- 5 a child falling and hurting themselves, a child being
- 6 left unsupervised and having a nosebleed, it continues.
- 7 Then it says:
- 8 "The latest incident where a child burnt their
- 9 fingers, this incident became a child protection
- 10 investigation and the child was removed from her care.
- 11 The supervision notes show that the carer did not always
- 12 take responsibility for these incidents and her lack of
- insight as to how her care was not good enough was
- 14 evident."
- 15 I think that's a summary of the issues that you are
- 16 aware of?
- 17 A. Yes, yes.
- 18 LADY SMITH: Stuart, I think I'm right in saying she was
- 19 aged 60 when she first became a foster carer?
- 20 A. Yes, yes.
- 21 LADY SMITH: And handed in her resignation when she was 68?
- 22 A. Yes.
- 23 LADY SMITH: Is that at the older end of your range of
- 24 foster carers in the Borders?
- 25 A. Yes, it is.

- 1 LADY SMITH: Unusual?
- 2 A. Quite unusual. That's not really a very good answer.
- 3 I suppose we do have some older carers who have been
- 4 fostering for a number of years, but we -- obviously the
- 5 training and input has changed quite significantly over
- 6 the years and again it's constantly assessed in terms of
- 7 actually their ability, willingness and capability of
- 8 being able to provide good quality care to our children
- 9 and young people. So it's something that remains under
- 10 review, but in this particular circumstance, that was at
- 11 the older end of the scale.
- 12 LADY SMITH: Thank you.
- 13 MS INNES: If we move on to page 7 and the second paragraph
- 14 there, mention is made of a further concern being that
- in the early years of fostering she would attend all
- 16 training offered and felt that she benefitted from the
- 17 training. It says:
- 18 "In the latter years she refused to attend training
- 19 outside of the Scottish Borders so she has been limited
- 20 in the courses she can attend. This may have affected
- 21 her ability to provide appropriate care for the children
- 22 in her care as training is vital for updating and
- 23 refreshing knowledge and skills."
- 24 Obviously there's some criticism of her not
- 25 attending training. However, it's saying that that

- 1 training is outside the Borders, so would that
- 2 potentially not be an issue for her? If she's looking
- 3 after children in the Borders, she's got her caring
- 4 responsibilities, and then the Local Authority are
- 5 expecting her to go outwith the area for training?
- 6 A. It could be. Again, it depends on the nature of the
- 7 placements at any given time that a carer has and we
- 8 would always be looking to make sure that there was
- 9 adequate support for other arrangements for children,
- 10 for example.
- I think what's being referred to there -- well,
- 12 I know what's being referred to there is not something
- that would be, for example, an overnight somewhere else.
- 14 It is basically during the day and the geography within
- 15 the Borders is not the easiest to be able to navigate in
- 16 terms of attending out-of-authority training without it
- 17 being a bit longer. But that being said, clearly her
- 18 not being able to attend training is an issue that would
- 19 have to be looked into quite carefully in terms of the
- 20 children in her care.
- 21 LADY SMITH: What training is provided for foster carers
- 22 that's beyond your boundaries?
- 23 A. There are some I suppose shared arrangements, for
- 24 example, with East Lothian, Midlothian, where we may do
- 25 a collaboration in terms of -- again, it's about

- 1 economies of scale to be honest in terms of how we can
- 2 deliver good quality training to foster parents.
- 3 Also we've found it's quite useful for them to
- 4 actually have an interface with carers from other areas
- 5 in terms of their experiences.
- 6 Generally speaking, most of it's in house, it's
- 7 within the Scottish Borders. We tend to purchase
- 8 training where it's required to come in or indeed run by
- 9 ourselves in the Borders and make that as accessible as
- 10 we possibly can within the context of the Scottish
- 11 Borders area.
- 12 LADY SMITH: I noted you said there that it would give
- 13 foster carers the opportunity to meet up with foster
- 14 carers from other Local Authorities --
- 15 A. Yes.
- 16 LADY SMITH: -- and feel they're part of a bigger network.
- 17 A. Absolutely.
- 18 LADY SMITH: I can see the value of that potentially. Thank
- 19 you.
- 20 MS INNES: If we scroll down towards the end of this page,
- 21 there's recommendations for practice. There's obviously
- 22 a recommendation in relation to the foster carer
- 23 specifically. At (ii) it says:
- 24 "A chronology should be kept on all foster carers --
- 25 as the latest report for the fostering panel raised no

- 1 concerns regarding the foster carer's care. It was not
- 2 until the latest incident occurred that a chronology was
- 3 compiled and all the concerns over the last few years
- 4 were noted together."
- 5 A. (Witness nods)
- 6 Q. That seemed to be an issue that issues weren't being
- 7 raised at the fostering panel and that a chronology was
- 8 needed. Is that something that you put in place after
- 9 this?
- 10 A. It's something that was put in place and it's still --
- 11 it's an ongoing evolving -- I think in the wider context
- of children's services, the use and function of
- 13 chronologies and the really quite vital role that they
- 14 can play in identifying significant events in a child's
- 15 life. Similarly, how that reflects for a chronology of
- 16 events for a foster carer where, for example, you have
- 17 events where allegations are made or something has
- 18 happened in the context of being a foster carer is
- 19 recorded in that chronological format, yes.
- 20 Q. I think looking at the date of this report, this was at
- 21 the end of 2012 although we know that ultimately she
- 22 didn't go to a panel until 2014.
- 23 A. Mm-hmm.
- 24 Q. You have told us in your response that you developed
- 25 a policy in relation to multiple concerns or

- 1 allegations. I'm assuming, given the timing of that
- 2 report and the policy which I think you told us was
- 3 implemented in January 2014, that that was a result of
- 4 what happened in this case?
- 5 A. Yes.
- 6 Q. Okay.
- 7 I'd like to move on to ask you about some of the
- 8 evidence that has been led over the course of this case
- 9 study. I think in your folder at the second tab
- 10 there'll be a small table with the names of the
- 11 applicants and their pseudonyms? It should be maybe at
- 12 the second tab in the folder.
- 13 A. I don't seem to have a table.
- 14 LADY SMITH: Just a list?
- 15 MS INNES: Okay, I think we might be able to manage it,
- 16 because there's only two.
- 17 A. Okay.
- 18 Q. And I think that you'll --
- 19 A. Okay.
- 20 Q. -- know who I'm talking about.
- 21 A. Yes.
- 22 Q. On Day 295, 14 June 2022, a statement was read in from
- an applicant with the pseudonym 'Agnes'.
- 24 A. Okay.
- 25 Q. We know that she was placed in foster care with people

- in Rothesay, I think?
- 2 A. Yes.
- 3 Q. I think you've had an opportunity to read her statement
- 4 and reflect on it. What were your reflections from
- 5 reading that statement?
- 6 A. My reflections were I was quite appalled by what I read.
- 7 Quite clear to me that this young person was I think the
- 8 term is boarded-out. My recollections are there was
- 9 very limited or not able to identify where there was
- 10 a degree of responsibility and accountability for that
- 11 child in the placement they were in and that's before we
- 12 get to the point of the conditions and what she was
- 13 subjected to from her statement in that placement.
- 14 I found it very difficult to read, if I'm totally
- 15 honest. She experienced things that young people or any
- 16 child or young person shouldn't have to experience. And
- my main reflection was it almost felt cast adrift. It
- 18 was out of sight, out of mind I suppose would be the
- 19 terminology I was -- I would use. And the lack of
- 20 records or the scant records that were available really
- 21 was quite sobering, to be honest, in terms of what that
- 22 must have been like for that child in those
- 23 circumstances.
- 24 But generally I'm just quite appalled, really, at
- 25 the way in which that entire set of circumstances was

- 1 handled and the lack of support to a young person in
- 2 those circumstances.
- 3 Q. The other applicant, whose evidence I know that you've
- 4 looked at, was an applicant with the pseudonym 'Cody',
- 5 whose statement was read in on Day 334, 7 October 2022.
- In addition to the original statement that 'Cody'
- 7 gave to the Inquiry, he also recently provided
- 8 an additional statement which was read in on that day
- 9 following some reflections that he had having looked at
- 10 his records.
- I think you've had the opportunity to see what he
- 12 said in those statements and you've also read some
- 13 excerpts of the records that have been put into the
- 14 bundle.
- 15 A. (Witness nods)
- 16 Q. I'll take you to some of those records in a moment.
- 17 Again, do you have any reflections on 'Cody's' statement
- 18 and experience before I go to the records?
- 19 A. Yeah, I would again reflect shock and disappointment and
- 20 horror, really, in terms of the number of placement
- 21 moves. The impact on attachment relationships was quite
- 22 stark. You know, I'm really quite horrified looking at
- 23 the number of different changes to care placement that
- 'Cody' experienced, and that's before you even consider
- 25 the educational changes that took place to compound that

- 1 as well as the relationships.
- 2 Again, very difficult to read would be my reflection
- 3 and quite horrified, really, at his experience.
- 4 Q. 'Cody' gave evidence about a particular placement and we
- 5 have some records from that which, as I say, I know that
- 6 you've had a look at.
- 7 I wonder if we could look first of all at
- 8 SBC-000000539, page 3. It will come up on the screen.
- 9 A. Oh, right.
- 10 Q. At page 3 we see an entry of 4 October 1993, a telephone
- 11 call from somebody in the Family Placement Team saying
- 12 that she'd spoken to the foster carers by telephone:
- 13 "They informed her that this had been another
- 14 incident on Saturday, 2 October. On Friday 1st they had
- 15 gone out for a meal at a restaurant and 'Cody' had
- 16 stormed out. On raising this issue with him the
- 17 following morning, 'Cody' became defensive and the
- 18 incident developed with him threatening the female
- 19 foster carer. The male carer pulled 'Cody' off her and
- 20 tapped him on the back of his head with the outstretched
- 21 fingers of his right hand. The incident was resolved at
- 22 that time with 'Cody' apologising and they reported
- 23 a good weekend following this."
- 24 Then the next paragraph says that the worker:
- 25 "Having discussed the incident with the foster

- 1 carers, she decided that no further action was
- 2 appropriate. I confirmed that I felt this was not
- 3 necessary in view of the male carer's description of the
- 4 incident and that it had been resolved."
- 5 I think this may have been a discussion between the
- 6 foster carer's social worker and the child's social
- 7 worker perhaps, and do you have any reflection on that
- 8 initial view that was taken not to take any further
- 9 action?
- 10 A. On the basis of the information that's there, I don't
- 11 agree with the action they took, to be perfectly honest
- 12 with you.
- 13 I am also drawn to the fact that it's said --
- 14 I think it said "another", which indicates one preceding
- 15 that.
- 16 So certainly reflecting that in current practice,
- anything of this nature would result in a referral to
- 18 child protection -- sorry, where physicality's been used
- 19 on a child. Yes.
- 20 Q. The next entry if we scroll down, 6 October 1993,
- 21 discussion with somebody who is described as a senior
- 22 social worker child protection:
- 23 "Discussed this and previous incident with Paul, who
- 24 advised that such incidents should be recorded on the
- 25 detailed records forms."

- The answer seems to be: record it.
- I notice you're shaking your head there.
- 3 A. Yeah. Again I can only reflect in terms of what
- 4 practice would be now, is that actually it wouldn't just
- 5 be a case of it would be recorded. It would probably
- 6 lead to inter-agency referral discussion where again
- 7 a child has been struck.
- 8 Q. Then if we can move on to another record, SBC-000000715,
- 9 page 3. If we scroll down to the very bottom of the
- 10 page, 18 January 1995 -- it looks very small on the
- 11 screen. Maybe you could -- thank you.
- 12 LADY SMITH: Thank you.
- 13 MS INNES: This is a discussion with Paul Woolrich, in fact
- 14 the same person that was referred to in the 1993 memo.
- "Discussed 'Cody's' allegation that the male carer
- 16 had hit him and the carer's admission that such
- an incident had occurred. Agreed that the link social
- 18 worker is to visit the carers on 20 January 1995 and
- 19 will discuss the incident further, establishing more
- 20 detail of their account of the severity of the blow,
- 21 et cetera. On the basis of this, I would then consult
- 22 with Paul to decide whether I should visit 'Cody' to
- 23 discuss the incident, prior to my next planned visit on
- 24 31 January 1995."
- 25 What's your reflection on that?

- 1 A. Again, just reflecting current practice that actually
- 2 you've had a report of an incident where a child has
- 3 been hit. Regardless of whether it's an allegation or
- 4 anything else, the fact is that you would act on that
- 5 information and you wouldn't just record it or defer it
- 6 for another visit with someone else going later on. It
- 7 would be acted upon immediately.
- 8 LADY SMITH: The next visit isn't going to take place for
- 9 almost two weeks.
- 10 A. Yes, exactly.
- 11 MS INNES: Then over the page we see -- I think this is all
- 12 on the same date, so again if we can make it a bit
- 13 bigger, please. It says there:
- 14 "Linda to visit tomorrow and establish whether the
- 15 male carer's hitting of 'Cody' in the recent incident
- 16 was more serious than in the past -- agreed we would
- 17 speak to each other after her visit to discuss whether
- I need to interview 'Cody' prior to my planned visit [as
- 19 we've already mentioned] on 31 January 1995."
- 20 Again in the next paragraph it says:
- 21 "Linda to discuss their status as adoptive parents
- 22 and G Stanage, principal officer, with a view to
- 23 approving them as community carers."
- 24 It seems to be that at the same time as there's
- 25 discussion of this behaviour, there's consideration of

- 1 approving them as community carers?
- 2 A. Yes.
- 3 Q. Do you think that's an issue as well?
- 4 A. Well, yeah, very much so.
- 5 Q. If we go down to the bottom of the page, to
- 6 20 January 1995, we see there a telephone call from
- 7 Linda Hawthorn in the Family Placement Team.
- 8 "Confirmed the carer's account of the incident with
- 9 'Cody', 'Cody' receiving an open-handed slap on the
- 10 head, not with the male carer's full force and that this
- 11 was in anger, but that the male carer was not out of
- 12 control -- in comparison with other incidents, both the
- 13 carers felt that this overall had been less serious than
- some others -- with 'Cody' this time receiving a 'swipe'
- 15 to the head."
- 16 What are your reflections on that?
- 17 A. I'm ... I ... yeah. I -- I'm just horrified, really,
- 18 that it just seems to be narrative to give a rationale
- 19 as to physically hitting a child. And I find it quite
- 20 hard, to be honest with you, to read that.
- 21 And again my reflection would be anything of this
- 22 nature reported in this way would be straight through to
- 23 child protection and would be looked at through the eyes
- 24 of an inter-agency referral discussion.
- 25 Q. Then the next paragraph refers to an injury that 'Cody'

- 1 had suffered by being hit on the side of his face with
- 2 a door and the female carer says essentially that it was
- 3 an accident, she'd apologised and he hadn't mentioned it
- 4 to the school.
- 5 Then if we go over the page at 23 January 1995, this
- 6 is a telephone call to Paul Woolrich:
- 7 "Confirmed incident with 'Cody' similar to previous
- 8 incidents and that child protection procedure will not
- 9 be invoked, but that this will be treated as
- 10 an indicator of the difficulties in the placement for
- 11 all parties and will be addressed in overall support and
- 12 work with 'Cody' and his carers."
- 13 The decision seems again to have been not to invoke
- 14 child protection procedures but rather to support the
- 15 child and the carers?
- 16 A. Yes, that's my reading of it as well.
- 17 Q. Then finally from 'Cody's' records if we could look,
- 18 please, at SBC-000000170. This is a minute of
- 19 a planning meeting on 17 February 1995. We can see that
- 20 those present include the child's social worker and also
- 21 the Mr Woolrich that we've already seen.
- 22 A. Yes.
- 23 Q. The link social worker to the foster carers' social
- 24 worker had given her apologies. It says:
- 25 "This meeting was requested to consider a variety of

- aspects in relation to 'Cody's' placement at Underley
- 2 Garden School and also the carers. As a result of our
- 3 discussion, the following points were agreed."
- 4 1:
- 5 "In the event of further incidents in which 'Cody'
- 6 is assaulted by the male carer, the circumstances of the
- 7 incident are to be considered on their merits and
- 8 a decision taken as to whether or not to invoke the
- 9 child protection procedures.
- 10 In the meantime, in their work with the carers,
- 11 Linda Hawthorn and Anna O'Reilly will continue to give
- 12 the carers the message about the inappropriateness of
- 13 physical chastisement."
- 14 Again, I know that you have some views in relation
- 15 to what's said here, I think particularly with reference
- 16 to assault?
- 17 A. The language -- this constitutes, it's written down as
- 18 an assault on a child and to say that the circumstances
- of the incident are to be considered on their merits,
- 20 it's child protection. There's not a debate as far as
- 21 I'm concerned. In terms of current practice it wouldn't
- 22 be debated, it wouldn't be looked at on its own merits.
- 23 That's why we have that system in place, to ensure that
- 24 children are safeguarded and protected.
- 25 LADY SMITH: There's no doubt your child protection

- procedures will look at -- I wouldn't call them its own
- 2 merits, but they will look at the whole facts and
- 3 circumstances --
- 4 A. Of course.
- 5 LADY SMITH: -- of what happened?
- 6 A. Absolutely, and --
- 7 LADY SMITH: It's for them to --
- 8 A. -- through a multi-agency lens also.
- 9 LADY SMITH: Mm.
- 10 MS INNES: If we can look back to SBC-000000015, page 40.
- 11 This is the Part B of the Section 21 notice, which is in
- 12 relation to acknowledgement of abuse.
- 13 At paragraph 3.1 you note that, yes, you know that
- 14 children cared for in foster care in the Scottish
- 15 Borders and its predecessors were abused.
- 16 A. Yes.
- 17 Q. You accept that?
- 18 A. Yes.
- 19 Q. If we move down to 3.2, at 3.2(a) the question is posed:
- 20 "Does the Local Authority accept that its systems
- 21 failed to protect children in foster care over the
- 22 relevant period from abuse?"
- 23 The answer given is:
- 24 "The Local Authority do not consider that this would
- 25 be a suitable inference to draw based on the information

- 1 available."
- 2 I wonder if, having reflected on the evidence that's
- 3 been given during the course of the case study and on
- 4 matters further, whether you've any different view in
- 5 relation to that?
- 6 A. Very much a different view. We certainly do accept that
- 7 systems failed to protect children in foster care in
- 8 Scottish Borders Council care or its predecessors.
- 9 Q. What sort of failures have you identified?
- 10 A. There's a variety of failures that have been identified
- in terms of record-keeping, for example, but clearly
- 12 some of the practice that used to take place in terms of
- 13 boarding out, children not being supported, the voice of
- 14 the child being almost non-existent, the frequency of
- 15 moves, there's a catalogue of them. You know, the fact
- 16 that actually I've -- there is a document which actually
- 17 uses the term "assault" of a child to be looked at on
- 18 its own -- I find that really difficult to
- 19 interpret/understand. It certainly is not something
- 20 that would be even remotely considered or tolerated in
- 21 current practice, but it's very difficult to see.
- 22 It's that bit about the voice and the needs of the
- 23 child are paramount. That child needs to be the centre
- 24 of everything that's happening and the child needs to be
- 25 heard if the child has got something to tell us.

- 1 But certainly looking at the case examples and also
- 2 reflecting on the fact that we -- because of the lack of
- 3 information from historical records, it's very difficult
- 4 to ascertain the true scale and scope.
- 5 Again, the Local Authority recognises that, but
- 6 clearly ongoing developments and lessons that need to be
- 7 learned, but I've been quite shocked by some of what has
- 8 been found as we go -- look back the way, and the need
- 9 for us to continue to keep children at the centre of
- 10 everything that we're doing.
- 11 Q. Then over the page at page 41 and paragraph 3.3(a), in
- 12 answer to the question, "Does the Local Authority accept
- 13 that there were any failures or deficiencies in its
- 14 response to abuse and allegations of abuse over the
- 15 relevant period?"
- The answer given at the time of the response was:
- 17 "The Local Authority do not consider that this would
- 18 be a suitable inference to draw based on the information
- 19 available."
- Now, standing what you said, particularly for
- 21 example in relation for example to 'Cody's' case where
- 22 child protection procedures should have been invoked,
- 23 that would be a failure in response to abuse?
- 24 A. Yes. Yes.
- 25 Q. I think you'd review your answer in relation to that as

- 1 well?
- 2 A. Definitely, yes.
- 3 Q. Beyond the matters that we've discussed in your
- 4 evidence, I don't know whether you have any other
- 5 reflections on lessons to be learned and changes that
- 6 should be made? Or perhaps we've covered them in your
- 7 evidence already?
- 8 A. Yeah, apologies, I do tend to talk, but no, it just --
- 9 I think some of the opportunities that are available and
- 10 that drive to make sure the children are at the centre
- of everything that we're doing and that includes the way
- in which services are designed and scoped, but that
- 13 voice needs to be around the table. We need to be
- 14 listening to what our care-experienced young people are
- 15 telling us.
- 16 And there are certain policy drivers at the moment
- 17 which are hopefully going to make that -- not so much
- 18 easier but a more defined opportunity for young people
- 19 to have their say and certainly doing things a lot more
- 20 now than what we've ever done, with the development of
- 21 Champions' Boards for young people.
- I could probably talk for a day and I won't, you'll
- 23 be delighted to know, but there are some real lessons
- 24 about -- again just reiterating some of the stuff that
- 25 I've already mentioned, but I've found it quite

- difficult to see some of that documentation from
- 2 previous but also not so previous, and the lack of
- 3 accuracy.
- 4 So, yeah, I won't go any further in terms of my
- 5 reflections other than just really sorry about the
- 6 experience that some of these young people have had.
- 7 MS INNES: Thank you very much, Stuart. I have no more
- 8 questions for you.
- 9 There are no applications, my Lady.
- 10 LADY SMITH: Thank you.
- 11 Are there any outstanding applications for questions
- 12 of Stuart?
- 13 Stuart, that completes everything we have to ask you
- 14 this afternoon. Thank you again for coming here today,
- for providing the documents you have, and for being able
- 16 to go back and review some of the responses and alter
- 17 your position as frankly as you have done. I really
- 18 appreciate that and if I may say, it's an entirely
- 19 appropriate way to proceed, given our fundamental
- 20 interest in the welfare of children.
- 21 I'm now able to let you go and I'm sure you're glad
- 22 about that and I hope you have a safe journey home.
- 23 Thank you.
- 24 A. Thank you.
- 25 (The witness withdrew)

2	MS INNES: It does, my Lady, and tomorrow we have evidence
3	from witnesses, two witnesses in the morning giving
4	evidence together from East Lothian and then a witnes
5	from West Dunbartonshire in the afternoon.
6	LADY SMITH: Thank you very much.
7	I'll rise now until 10 o'clock tomorrow morning.
8	(4.01 pm)
9	(The Inquiry adjourned until 10.00 am on
10	Friday, 4 November 2022)
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1 LADY SMITH: That takes us to 4 o'clock, Ms Innes.

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3	I N D E X
4	
5	Jacquie Pepper (sworn)1
6	Questions from Ms Innes2
7	Stuart Easingwood (affirmed)105
8	Questions from Ms Innes106
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	